MARUI GROUP CO., LTD. Last updated: July 19, 2022

Data scope: Consolidated

(Items for which the scope is "Non-consolidated" are indicated in "Scope.")

Review of the Fiscal Year Ended March 31, 2022

Environment

Climate Change

Greenhouse Gas Emissions

- \cdot Total greenhouse gas emissions amounted to 300,000 t-CO₂ in the fiscal year ended March 31, 2022, down 2%, or 7,000 t-CO₂, year on year.
- Scope 2 emissions decreased 8,000 t-CO₂ year on year following progress in the shift toward renewable energy, while Scope 3 emissions increased 2,000 t-CO₂ as the number of visitors to stores rose due in part to the rebound from prior declines that resulted from store closures conducted in response to the COVID-19 pandemic. Going forward, MARUI GROUP will continue to pursue reductions in CO₂ emissions by optimizing production of private brand products.
- MARUI GROUP seeks to achieve an 80% reduction in Scope 1 and Scope 2 emissions from the fiscal year ended March 31, 2017, by 2030. This target was certified by Science Based Targets in 2019, indicating that this target is effective for keeping global warming below 1.5°C above pre-industrial levels. In addition, a 100% reduction in Scope 1 and Scope 2 emissions will be pursued by switching to renewable energy and utilizing carbon offset schemes.

Renewable Energy and Energy Used

- Total energy used in the fiscal year ended March 31, 2022, was 1,860,000 GJ, an increase of 7,000 GJ from the previous fiscal year.
- \cdot Electricity used increased 13,000 GJ due to the rebound from prior store closures conducted in response to the COVID-19 pandemic.
- The ratio of renewable energy used increased 9 percentage points year on year, to 61%.

 This outcome was a result of the introduction of renewable energy at 17 stores and six other business sites.
- The Company joined the RE100 initiative in July 2018, announcing its goal of sourcing 70% of the electricity used in its business from renewable energy by the fiscal year ending March 31, 2026, and 100% by the fiscal year ending March 31, 2031.

Resources and Waste

Total Waste

- Total waste in the fiscal year ended March 31, 2022, amounted to 10,102 tons, an increase of 3%, or 310 tons, year on year. However, the ratio of recycled materials used rose 4 percentage points, to 70%, following equipment renovations and changes in operating practices at in-store waste processing facilities, which led to more effective waste sorting and decreases in overall waste at applicable stores. As a result, total waste disposed was down 333 tons, or 10%, to 3,021 tons.
- Based on the new law regarding the recycling of plastic waste resources promulgated in Japan in April 2022,
 MARUI GROUP is working together with business partners to curtail the use of one-time use plastic items.

Green Bond Fund Allocation Report

Total Amount of Green Bond Funds Appropriated

• The amount of funds appropriated in the fiscal year ended March 31, 2022, from the green bonds issued in October 2018 was ¥8.6 billion. A total of ¥2.4 billion in appropriated funds was allocated to air-conditioning equipment upgrades, which resulted in ¥1.4 billion in funds outstanding.

Third-Party Verification

 MARUI GROUP receives third-party verification for 17 environment-related items, including greenhouse gas emissions, total waste, and total water used, from the Japan Quality Assurance Organization.

MARUI GROUP CO., LTD. Last updated: July 19, 2022

Data scope: Consolidated

(Items for which the scope is "Non-consolidated" are indicated in "Scope.")

Review of the Fiscal Year Ended March 31, 2022

Society

Employees

Women's Empowerment Indexes

- Since the fiscal year ended March 31, 2014, MARUI GROUP has been implementing initiatives to reform employee awareness and its corporate culture to accomplish the targets defined for its women's empowerment indexes, which gauge the outcomes of its efforts to empower female employees. In April 2021, these indexes were redefined and targets for the fiscal year ending March 31, 2026, were set to facilitate efforts to eliminate gender preconceptions.
- Only figures for the fiscal years ended March 31, 2021 and 2022, are provided for the new indexes for which disclosure was commenced in the fiscal year ended March 31, 2022. Figures for both years are provided for comparison purposes. These new indexes are ratio of women in executive officer positions, ratio of applicable male employees taking childcare leave within eight weeks of childbirth by partner, ratio of applicable male employees taking childcare leave for one month or more, rate of elimination of gender preconceptions (ratio of employees rejecting preconceptions about gender roles), and rate of household chore and child-rearing participation by male employees.

Empowerment of Female Employees	FY2022	FY2026	
· Ratio of women in junior management positions	32% (Up 1 pp year on year)	40%	_
Ratio of women in management positions	17% (Up 2 pp year on year)	20%	
Employee Awareness and Corporate Culture Reforms	FY2022	FY2026	
Ratio of applicable male employees taking childcare	51% (Up 15 pp year on year)	80%	_
leave within eight weeks of childbirth by partner	31% (op 13 pp year on year)	80 70	
· Rate of elimination of gender preconceptions			
(ratio of employees rejecting preconceptions	48%	50%	
about gender roles)			

Human Capital Management

Employees taking part in voluntary participation initiatives
 (Unchanged year on year)
 Employees undergoing intra-Group profession change (aggregate)
 (Up 6% year on year)
 Patio of employees taking part in voluntary participation initiatives 82% (Up 2 pp year on year)
 Ratio of employees undergoing intra-Group profession change (aggregate)
 77% (Up 8 pp year on year)

• In the fiscal year ended March 31, 2022, single-year profit and loss items projected to contribute to medium- to long-term improvements in corporate value were reframed as "human capital investments." These human capital investments are the total of prior human resource investments; personnel expenses associated with new business development, which were previously considered R&D expenses; and the personnel expenses incurred during the first year after employees have undergone intra-Group profession changes. In the fiscal year ended March 31, 2022, human capital investments totaled ¥7.7 billion.

Supply Chain (CSR Procurement)

- Audited suppliers (aggregate) 80 (80 in the fiscal year ended March 31, 2021)
- On-site audits of suppliers could not be performed in the fiscal year ended March 31, 2022, in response to the COVID-19 pandemic.

No requests for corrective actions regarding infringements of laws, human rights, or fair trade standards were made based on surveys of and meetings with suppliers.

Third-Party Verification

• MARUI GROUP receives third-party verification for 14 society-related items, including the employee turnover rate, the lost-time injury frequency rate (LTIFR), and the occupational illness frequency rate (OIFR), from the Japan Quality Assurance Organization.

Policy Revisions

 $\cdot \text{ The MARUI GROUP Privacy Policy was revised.} \quad \text{URL: https://www.0101maruigroup.co.jp/en/privacy/index.html}$

ESG DATA BOOK

MARUI GROUP CO., LTD. Last updated: July 19, 2022

Data scope: Consolidated

(Items for which the scope is "Non-consolidated" are indicated in "Scope.")

Review of the Fiscal Year Ended March 31, 2022

Governance

Compliance

Ratio of External Directors (Independent Directors) on the Board of Directors and

Ratio of Women on the Board of Directors

• Following a decrease in the number of internal directors by two, the total number of directors came to six, making for a ratio of external directors (independent directors) on the Board of Directors of 50% (up 12 percentage points year on year) and a ratio of women on the Board of Directors of 33% (up 8 percentage points year on year).

Reports Filed through Whistle-Blowing System 48 (31 in the fiscal year ended March 31, 2021)

• It was confirmed that the Company's whistle-blowing system, which allows for direct reports to external lawyers, is being operated in an appropriate manner with the protection of whistle-blowers as the top priority.

Code of Conduct and Ethics Breaches

2 (2 in the fiscal year ended March 31, 2021)

- Investigations of reports filed through the Company's whistle-blowing system or through management channels found two code of conduct and ethics breaches. Appropriate disciplinary measures were taken based on deliberations by Group disciplinary committees.
- No fines and/or penalties for corruption, non-compliance incidents, or customer privacy violations and complaints took place in the fiscal year ended March 31, 2022.
- From the fiscal year ended March 31, 2022, the Company will disclose information on numbers of recalls. These numbers will represent the number of publicly announced recalls instituted based on reports to the Compliance Promotion Board. The number of recalls in the fiscal year ended March 31, 2022, was zero.

株式会社丸井グループ MARUI GROUP CO., LTD. 最終更新日: 2022年7月19日

Last Updated: July 19, 2022

環境 Environmental

データレビューあり Item subject to data review

有

NEW

新規開示項目 New item

環境方針

Has environmental policy

「丸井グループ環境方針」

http://www.0101maruigroup.co.jp/sustainability/theme03/environment_01.html#environment1

Yes MARUI GROUP Environmental Policy

 $\underline{\text{http://www.0101}} \\ \text{maruigroup.co.jp/en/sustainability/theme03/environment} \\ \underline{\text{01.html\#environment1}}$

気候変動 Climate Change	e							
		範囲	単位	2018年3月期	2019年3月期	2020年3月期	2021年3月期	2022年3月期
		Scope	Unit	Fiscal Year Ended March 31, 2018	Fiscal Year Ended March 31, 2019	Fiscal Year Ended March 31, 2020	Fiscal Year Ended March 31, 2021	Fiscal Year Ended March 31, 2022
GHG排出量★	GHG Scope 1			13,818	15,109	13,956	11,090	10,540
Greenhouse gas emissions ★	GHG Scope 2			99,286	96,232	67,916	37,858	29,983
	ロケーション基準*1 Location-Based*1 NEW	グループ Consolidated	t-CO ₂	106,122	100,343	73,096	39,272	32,083
	GHG Scope 3			412,256	399,926	352,640	256,682	258,224
	計 Total			525,360	511,266	434,512	305,630	298,747
CO ₂ 排出量	CO ₂ 直接排出量 Direct CO ₂ emissions			12,445	12,123	11,710	9,992	9,525
CO ₂ emissions	CO ₂ 間接排出量 Indirect CO ₂ emissions	グループ Consolidated	t-CO ₂	99,286	96,232	67,916	37,858	29,983
	計 Total			111,731	108,355	79,626	47,850	39,509
GHG排出量原単位 (連結営) Greenhouse gas per unit (業利益当たり) per unit of operating income)	グループ Consolidated	-	14.9	12.4	10.4	20.1	8.1
環境効率 (連結営業利益/Co	D2排出量) rating income/ CO2 emmisions)	グル ー プ Consolidated	-	6.7	8.1	9.7	5.0	12.3
H F C · H C F C排出量★ Hydrofluorocarbon and	H F C直接排出量 Direct hydrofluorocarbon emissions			962	2,247	607	910	956
hydrochlorofluorocarbon emissions★	H C F C直接排出量 Direct hydrochlorofluorocarbon emissions	グループ Consolidated	t-CO ₂	411	739	1,639	189	58
	計 Total			1,373	2,986	2,246	1,098	1,014
製品カーボンフットプリント Product carbon footprint		グル ー プ Consolidated	型数 Items	29	81	61	59	59
エネルギー使用量★ 電	力使用量		G J	1,989,179	1,933,139	1,820,271	1,568,694	1,582,084
Energy consumption★ Ele	ectricity used		(千kWh Thousands of kWh)	(199,521)	(193,896)	(182,575)	(157,341)	(158,685)
REVIEW	再生可能エネルギー使用量		G J	91	21,837	418,042	817,688	963,333
	Renewable energy used		(干kWh Thousands of kWh)	(9)	(2,190)	(41,930)	(82,013)	(96,623)
	再生可能エネルギー比率 REVIEW Ratio of renewable energy	グループ Consolidated	%	(0.0)	(1.1)	(23.0)	(52.1)	(60.9)
	ス使用量 atural gas used			228,687	221,441	215,152	184,608	175,941
	油・A重油・ガソリン使用量 esel, heavy oil A, and gasoline used		G J	15,196	15,768	14,319	11,472	10,971
	水・冷水使用量 ter used by air-conditioning equipment		9,	94,650	107,134	105,791	92,269	94,715
≣† To	otal			2,327,713	2,277,481	2,155,533	1,857,043	1,863,711
エネルギー使用量原単位(連 Energy consumption per unit	結営業利益当たり) (per unit of operating income)	グループ Consolidated	-	66.0	55.3	51.4	122.0	50.7

[★] 第三者検証項目(2018年 3 月期から、外部の第三者である一般財団法人日本品質保証機構(JQA)さまより該当年度について検証を受けています)
Item for which third-party verification has been received (MARUI GROUP has received third-party verification for figures of the given year from the Japan Quality Assurance Organization since the fiscal year ended March 31, 2018.)

^{* 1} 環境省・経済産業省の公表する『電気事業者別排出係数』の「代替値」を用いて算出

Figures are calculated based on the alternative figure provided in the list of coefficients by electricity provider disclosed by the Ministry of the Environment and the Ministry of Economy, Trade and Industry.

株式会社丸井グループ MARUI GROUP CO., LTD.

最終更新日:2022年7月19日 Last Updated: July 19, 2022

環境 Environmental

気候変動 Climate Change

mediate change				2018年3月期	2019年3月期	2020年3月期	2021年3月期	2022年3月期
		範囲	単位 Unit	Fiscal Year Ended	Fiscal Year Ended	Fiscal Year Ended	Fiscal Year Ended	Fiscal Year Ende
	44.	Scope	∓kWh	March 31, 2018	March 31, 2019	March 31, 2020	March 31, 2021	March 31, 2022
購入、または生成した総再生可		グループ	Thousands	386	2,574	42,289	82,367	96,992
Total amount of renewable ener	gy purchased or generated	Consolidated	of kWh					·
エネルギーコスト		グループ	百万円 Millions of	3,844	4,112	4,005	3,533	3,576
Energy costs		Consolidated	yen	,	,	,	,	,
CDP 気候変動スコア		グループ	-	Α-	А	А	А	А
CDP climate change score		Consolidated						
ISO 14001 取得数		グループ	件	0	0	0	0	
ISO 14001 certified sites		Consolidated	Sites					
 源と廃棄物 Resources ar	d Waste							
		範囲	単位	2018年3月期	2019年3月期	2020年3月期	2021年3月期	2022年3月期
		Scope	Unit	Fiscal Year Ended	Fiscal Year Ended	Fiscal Year Ended	Fiscal Year Ended	Fiscal Year End
原材料使用量	紙 NEW	単体:丸井		March 31, 2018	March 31, 2019	March 31, 2020	March 31, 2021	March 31, 202
(容器包装使用量)	Paper	Non-consolidated: MARUI CO., LTD.	t	303	276	182	167	8
Raw materials used	ダンボール NEW	単体:丸井						
(Resources used for packaging)	Cardboard boxes	Non-consolidated: MARUI CO., LTD.	t	890	821	775	725	70
	プラスチック容器 NEW	単体:丸井						
	Plastic packaging	Non-consolidated: MARUI CO., LTD.	t	302	293	149	53	3
	不織布	単体:丸井				4.0		
	Non-woven fabric	Non-consolidated: MARUI CO., LTD.	t	27	17	10	6	
		単体:丸井		4 500	4 407	4.446	054	0.5
	Total	Non-consolidated: MARUI CO., LTD.	t	1,522	1,407	1,116	951	83
廃棄物排出量★ REVIEW				14 527	14 410	12 500	0.702	10.10
Total waste★		グループ		14,527	14,419	13,588	9,792	10,10
	うち食品廃棄物 NEW	Consolidated	t	2 104	2 421	2.160	1 402	1.70
	Food waste			2,184	2,431	2,168	1,492	1,78
廃棄物回収量★				0.251	0.534	0 500	6 420	7.00
Waste recycled★		グループ	t	8,351	8,524	8,508	6,438	7,08
	うち食品廃棄物 NEW	Consolidated	'	1 202	1 275	1 400	1 107	1 47
	Food waste			1,293	1,275	1,499	1,107	1,47
リサイクル率★ REVIEW		グループ	%	57.5	59.1	62.6	65.8	70
Ratio of recycled material use	ed★	Consolidated	70	37.3	39.1	02.0	05.0	/0.
最終処分量★	焼却処分			5,940	5,657	4,854	3,254	3,01
Total waste disposed★	Incineration			3,510	3,037	1,031	3,231	3,01
REVIEW	埋め立て			235	238	226	100	
	Landfill	グループ	t		230	220	100	
	計	Consolidated		6,175	5,895	5,080	3,354	3,02
	Total			0,1,0	3,033	2,000	3,33 .	5,02
	うち食品廃棄物 NEW			891	1,156	669	385	31
	Food waste				-,			
有害廃棄物排出量		グループ	t	0.01	0.21	0	0	
Hazardous waste		Consolidated						
NOx 排出量		グループ	t	9	12	6	5	
NOx emissions		Consolidated						
SOx 排出量		グループ	t	0	0	0	0	
SOx emissions		Consolidated						
VOC 排出量		グループ	t	0	0	0	0	
VOC emissions		Consolidated	-					

[★] 第三者検証項目 Item for which third-party verification has been received

環境 Environmental

ESGデータブック ESG DATA BOOK

株式会社丸井グループ MARUI GROUP CO., LTD. 最終更新日:2022年7月19日

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水 Water 「丸井グループ環境方針」に含む 水方針 有 http://www.0101maruigroup.co.jp/sustainability/theme03/environment 01.html#environment1 Included in the MARUI GROUP Environmental Policy Has water policy Yes http://www.0101maruigroup.co.jp/en/sustainability/theme03/environment 01.html#environment1 2018年3月期 2019年3月期 2020年3月期 2021年3月期 節用 単位 Fiscal Year Ended Fiscal Year Ended Fiscal Year Ended Scope Unit March 31, 2018 March 31, 2019 March 31, 2020 水資源使用量★ グループ 1,059 1,443 1,463 1,490 1,128 Thousands Consolidated Total water used ★ of m 排水量★ 1,086 Thousands 1,434 1,454 1.437 1,019 Consolidated Total wastewater emitted ★ コンプライアンス Compliance 2018年3月期 2019年3月期 2020年3月期 2021年3月期 2022年3月期 範囲 単位 Fiscal Year Ended Fiscal Year Ended Fiscal Year Ended Fiscal Year Ended Scope Unit March 31, 2018 March 31, 2019 March 31, 2020 March 31, 2021 March 31, 2022 環境違反罰金回数 グループ 0 0 0 0 0 Environmental fines and penalties Consolidated Violations 環境違反罰金額 Ш グループ 0 0 0 0 0 Total cost of environmental fines and penalties Consolidated Yen グリーンボンド期中報告 Green Bond Fund Allocation Report

	単位 Unit	充当金額 ^{*1} Funds allocated ^{*1}	再充当額 ^{*2} Refinance amount ^{*2}	残高 Appropriations to Be Used
グリーンボンド 充当合計金額(累計)★2 REVIEW _{担当役員の言明} ¹³ Total amount of funds allocated★2 Assertions by officers ¹³	百万円 Millions of yen	6,974	1,605	1,421
再生可能エネルギーから電力100%調達 Sourcing of 100% of electricity from renewable power sources		3190	0	-
温室効果ガス排出量削減 Reduction of greenhouse emissions	百万円 Millions of yen	3783	1604	-
再生可能エネルギー発電 Generation of renewable power		1	1	-

- ★ 第三者検証項目 Item for which third-party verification has been received
- ★2 丸井グループ・グリーンボンドフレームワークとグリーンボンド原則 2018との適合性、及びその環境面での貢献について、独立したESGの 調査・分析機関であるサステイナリティクスより、セカンドパーティ・オピニオンを取得しております。また、グリーンボンドの調達資金が 丸井グループ・グリーンボンドフレームワークで定めた適格クライテリアを満たしたプロジェクトに充当されたことを確認致しました ※サステイナリティクスのアニュアルレビュー参照

Items for which MARUI GROUP has received a second-party opinion on its Green Bond Framework's environmental credentials and its alignment with Green Bond Principles 2018 from Sustainalytics, an independent ESG research and analytics firm (Sustainalytics has confirmed that the projects funded through the green bond met the Use of Proceeds criteria outlined in the Marui Group Green Bond Framework; please refer to Annual Review

- * 1 2022年3月実績 Figures are for March 2022.
- * 2 該当期間:2016年10月~2018年9月(2021年3月期に温室効果ガス排出量削減の再充当額を修正し、サステナリティクスの再評価を受けています) Applicable period: October 2016-September 2018 (refinance amount of reduction of greenhouse gas emissions was revised and reevaluated by Sustainalytics in the fiscal year ended March 31, 2021.)
- * 3 グリーンボンドの調達資金が丸井グループ・グリーンボンドフレームワークで定めた適格クライテリアを満たしたプロジェクトに充当されたことを 確認致しました。当社取締役 常務執行役員 CFO、IR・財務・サステナビリティ・ESG推進担当 加藤 浩嗣 Confirmation that the net proceeds were allocated to projects meeting the Eligibility Criteria outlined in the Marui Group Green Bond Framework was performed by Hirotsugu Kato (director, managing executive officer, and CFO, in charge of IR, Finance, Investment Research, Sustainability, and ESG Promotion).

株式会社丸井グループ MARUI GROUP CO., LTD. 最終更新日: 2022年7月19日

最終更新日: 2022年7月19日 Last Updated: July 19, 2022

社会 Social

REVIEW データレビューあり Item subject to data review

NEW 新規開示項目 New item

方針 Policies								
人権方針 Has human rights policy	有 Yes	MARUI GROU)101maruig P Human R	roup.co.jp/susta Lights Policy Proup.co.jp/en/su				
児童労働防止方針 Has policy against child labor	有 Yes	「丸井グルーフ http://www.0 Included in th	プ人権方針」)101maruig ne MARUI G		nability/overviev	v/index.html#ove	erview2	
強制労働防止方針 Has policy against forced labor	有 Yes	同上 Same as abo	ove					
非差別方針 Has equal opportunity policy	有 Yes	同上 Same as abo	ove					
結社の自由の方針 Has policy supporting the right to freedom of association	有 Yes	同上 Same as abo						
団体交渉権の方針	———— 有	同上						
Has policy supporting the right to collective bargaining	Yes	Same as abo	ove					
お客さま Customers								
お客さま方針 Has customer policy	有 Yes	https://www. MARUI GROU https://www.	.0101marui P Custome .0101marui	ンゲージメント方: group.co.jp/pdf/l r Engagement Po group.co.jp/en/p	oolicy/customer licy	_ 		
責任あるマーケティング方針 有 Has responsible marketing and advertising policy Yes		https://www. Included in th	.0101marui ne MARUI G	ト方針」に含む group.co.jp/pdf/j GROUP Customer group.co.jp/en/p	Engagement Pol	icy		
		範囲 Scope	単位 Unit	2018年3月期 Fiscal Year Ended March 31, 2018	2019年3月期 Fiscal Year Ended March 31, 2019	2020年3月期 Fiscal Year Ended March 31, 2020	2021年3月期 Fiscal Year Ended March 31, 2021	2022年3月期 Fiscal Year Ended March 31, 2022
総店舗数 ^{*1} Total stores ^{*1}		グループ Consolidated	店 Stores	26	25	24	23	22
総売場面積 Total sales floor area		グループ Consolidated	于mi Thousands of mi	440	426	418	401	388
自社ECサイト訪問回数 ^{*2} Visits to directly operated e-commerce site visits ^{*2}		グループ Consolidated	万回 Ten thousands of times	-	-	9,207	9,598	9,589
エポスカード会員数 ^{*3} EPOS cardholders ^{*3}		グループ Consolidated	万人 Ten thousands of people	657	688	720	709	714
20代以下 エポスカード会員 Age 29 and below				25.1	24.6	24.2	23.5	22.8
年齢構成比 ^{*3} 30代 EPOS cardholders Age 30-39				25.6	25.3	25.1	25.4	25.7
by age group*3 40ft Age 40-49		グループ Consolidated	%	19.4	19.2	18.9	18.8	18.7
50代 Age 50-59 60代以上				15.3	15.8	16.1	16.4	16.6
Age 60 and above				14.6	15.1	15.6	15.9	16.1
エポスカード稼働率 Ratio of active EPOS cardholders		グループ Consolidated	%	65.9	65.9	65.5	63.0	64.6
エポスカード1枚当たり利益 ^{*4} Income per EPOS cards ^{*4}		グループ Consolidated	円 Yen	7,300	7,700	8,100	4,500	8,900
貸倒比率 Ratio of bad debt write-offs		グループ Consolidated	%	1.60	1.80	1.88	2.09	1.81

^{* 1 2018}年3月期より基準を変更しています Standards were changed in the fiscal year ended March 31, 2018.

^{* 2 2022}年3月期より基準を変更しています。過年度分も修正しています。

Standards were changed in the fiscal year ended March 31, 2022. Figures from previous years have been restated to reflect this change.

^{* 3} 以前のカードを含む Figures include previous cards.

^{* 4} フィンテック事業営業利益÷稼働客数 FinTech business operating income ÷ Active cardholders

社会 Social

MARUI GROUP CO., LTD. 最終更新日:2022年7月19日 Last Updated: July 19, 2022

株式会社丸井グループ

社員 Employees								
		範囲	単位	2018年3月期	2019年3月期	2020年3月期	2021年3月期	2022年3月期
		Scope	Unit	Fiscal Year Ended March 31, 2018	Fiscal Year Ended March 31, 2019	Fiscal Year Ended March 31, 2020	Fiscal Year Ended March 31, 2021	Fiscal Year Ended March 31, 2022
	計			5,548	5,326	5,130	4,855	4,654
社員数 ^{*1}	Total			3,310	3,320	3,130	1,033	1,051
Employees*1	女			2,466	2,340	2,297	2,140	2,082
	Women 男							
	Men			3,082	2,986	2,833	2,715	2,572
	20代以下			6.16	E60	E22	461	425
	Age 29 and below	グループ	人	646	560	522	461	425
	30代	Consolidated	People	1,311	1,183	1,097	938	834
NEW	Age 30-39			1,011	1/100	2,037	500	00.
	40代			1,949	1,801	1,697	1,552	1,461
	Age 40-49 50代							
	Age 50-59			1,598	1,710	1,754	1,830	1,880
	60代以上			44	72	60	74	54
	Age 60 and above			44	12	00	74	34
平均臨時雇用者数*1	女			1,325	1,207	1,095	1,088	1,091
	Women			,	,	,	,	,
(パートタイム雇用者数)	男	グループ	人	317	313	358	399	439
Temporary employees*1	Men 	Consolidated	People					
(Part-time employees)	Total			1,642	1,520	1,453	1,487	1,530
	女			_	_	_	_	
請負業者数	Women		人	0	0	0	0	0
Contractors	男	グループ		0	0	0	0	0
	Men	Consolidated	People					
	<u>=</u>			0	0	0	0	0
	Total 女							
平均勤続年数*1,*2	Women			15.6	16.5	17.4	18.4	19.2
		グループ	年	23.3	23.7	24.0	24.4	25.0
Average number of consecutive years of service*1,*2	Men	Consolidated	Years	23.3	23.7	24.0	24.4	25.0
years or service	計			19.6	20.3	20.8	21.6	22.3
	Total			22.0				
	女			40.4	41.3	41.9	42.9	43.7
	Women 男	グループ	歳					
Average age of employees*1,*3	Men	Consolidated	Age	46.7	47.3	47.7	48.2	48.8
	計		_	43.0	43.9	44.4	45.3	46.0
	Total			45.0	45.5	77.4	45.5	40.0

^{* 1} 各年3月31日現在 Figures are as of March 31 of each year.

^{* 2 2020}年公開分より社員の対象範囲を拡大(契約社員のうち、無期雇用契約への変更者を含む)。過年度分も修正しています。
The scope of applicable employees was expanded in 2020 (includes contract employees who have changed their employment contracts to non-fixed-term contracts).
Figures from previous years have been restated to reflect this change.

^{* 3 2020}年公開分より社員の対象範囲を拡大(契約社員・時給労働者も含む)。 過年度分も修正しています。

The scope of applicable employees was expanded in 2020 (includes contract employees and hourly workers). Figures from previous years have been restated to reflect this change.

社会 Social

MARUI GROUP CO., LTD. 最終更新日:2022年7月19日 Last Updated: July 19, 2022

株式会社丸井グループ

社員 Employees								
		範囲 Scope	単位 Unit	2018年3月期 Fiscal Year Ended March 31, 2018	2019年3月期 Fiscal Year Ended March 31, 2019	2020年3月期 Fiscal Year Ended March 31, 2020	2021年3月期 Fiscal Year Ended March 31, 2021	2022年3月期 Fiscal Year Ended March 31, 2022
新卒採用者数	女 Women			31	38	35	35	37
New graduate hires	男 Men	グル ー プ Consolidated	人 People	20	27	23	18	12
	計 Total			51	65	58	53	49
新卒採用者数に占める女 Ratio of women among ne		グループ Consolidated	%	60.8	58.5	60.3	66.0	75.5
採用コスト NEW Recruitment cost		グループ Consolidated	百万円 Millions of yen	69	62	96	94	103
		範囲 Scope	単位 Unit		男女計 Total		男 Men	女 Women
新卒入社者の定着人数 ^{*1} New graduate hire	2019年4月新卒入社者 New graduate hires in April 2019	グループ	人			65	27	38
retention*1	うち2022年4月在籍者 Of which, those remaining in April	Consolidated	People			58	21	37
		範囲 Scope	単位 Unit	2018年3月期 Fiscal Year Ended March 31, 2018	2019年3月期 Fiscal Year Ended March 31, 2019	2020年3月期 Fiscal Year Ended March 31, 2020	2021年3月期 Fiscal Year Ended March 31, 2021	2022年3月期 Fiscal Year Ended March 31, 2022
IT資格所有STEM人材	女 Women			58	87	114	131	143
STEM field human resources with IT	男 Men	グル ー プ Consolidated	人 People	183	235	272	283	289
qualifications *2	計 Total			241	322	386	414	432
障がい者雇用率*3★ Ratio of employees with o	disabilities ^{*3} ★	グループ Consolidated	%	2.39	2.53	2.55	2.63	2.87
社員離職率 ^{*4}	自己都合 ^{*5} ★ Full-time staff voluntary turnover rate ^s ★			2.9	3.0	2.6	2.3	2.8
Employee turnover rate*4	計★ Total★	グループ Consolidated	%	4.2	5.5	7.7	4.9	4.8

[★] 第三者検証項目 Item for which third-party verification has been received

(定年退職者除く)

(Excluding retirements)

The scope of applicable employees was expanded in 2020 (includes employees on leave). Figures from previous years have been restated to reflect this change,

(3.1)

(3.6)

(5.7)

(2.6)

(2.9)

^{*1} 新卒入社者65人に対し、退職者7名、退職率11% Figures include 7 retired individuals, making for 11% turnover rate among 65 new graduates.

^{*2} IT資格所有とはITパスポート・初級シスアド・基本情報技術者・応用情報技術者・システムアーキテクトのいずれかの資格を持つ人。 IT qualifications refer to national IT Passport certification and recognized introductory systems administration, basic information engineering, applied information engineering, and system architecture qualifications.

^{* 3} 当該年度6月1日現在 Figures are as of June 1 of each year.

^{* 4 2020}年公開分より社員の対象範囲を拡大(休職者を含む)。過年度分も修正しています。

^{*5} 自己都合での離職とは、全離職者から定年退職者、死亡退職者、懲戒解雇者、論旨解雇者、その他会社都合退職者以外の理由での離職者と定義する The full-time staff voluntary turnover rate is calculated using the total number of employees leaving their positions excluding those leaving due to mandatory retirement, those that passed away, those that were removed from positions for disciplinary reasons, those that resigned at the suggestion of the Company, and those that left for other $\,$ reasons at the convenience of the Company.

株式会社丸井グループ MARUI GROUP CO., LTD. 最終更新日:2022年7月19日

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		範囲 Scope	単位 Unit	2018年3月期 Fiscal Year Ended March 31, 2018	2019年3月期 Fiscal Year Ended March 31, 2019	2020年3月期 Fiscal Year Ended March 31, 2020	2021年3月期 Fiscal Year Ended March 31, 2021	2022年3月 Fiscal Year End March 31, 20
女性社員比率 ^{*1} ★ Ratio of female employees ^{*1} ★		グループ Consolidated	%	44	44	45	44	4
女性リーダー数 ^{*2}		グループ Consolidated	人	643	654	657	668	69
Number of female leaders ^{*2} 女性リーダー比率 ^{*2} ◆	グレード別 ^{*3} REVIEW	Consolidated	People	27	27	30	31	3
ス性ソーター比率 ◆ Ratio of women in junior - nanagement positions ^{*2} ◆	By Position Grade*3 (役職別) *4★	グループ Consolidated	%	27	29	31	32	
意思決定層に占める女性の数 ^{*2}	(By Position)*4★	グループ	人	40	47	49	52	
Vomen in management position 意思決定層に占める女性の割合 [*]		Consolidated	People	11	13	13	15	
表心人足信に口める文(正の部)ロ - Ratio of women in	管理部門を除く	グループ Consolidated	%					
nanagement positions*2,*5◆★ 執行役員に占める女性の割合◆	Ratio of women in management position in revenue-generating functions	s		10	12	11	12	
Ratio of women in executive	女 NEW REVIEW Women	グループ Consolidated	%	-	-	-	22	
女性の上位職志向 ^{*6} ◆ Ratio of female employees pursu positions ^{*6} ◆	ing upper-level REVIEW	グループ Consolidated	%	67	69	67	70	
	女 ^{*7} Women ^{*7}			296	248	263	229	2
育児休職取得者数 - imployees taking parental eave	男 ① NEW REVIEW	グループ Consolidated	人 People	-	-	-	37	
eave	Men ②			62	63	54	45	
育児休職取得率 -	女 Women			100	100	100	100	1
katio of employees taking full varental leave	男 ① REVIEW REVIEW	グループ Consolidated	%	-	-	-	86	1
男性の産休取得率(産後8週以内	(2)◆			84	100	100	100	1
SIEの産物取得学(産後の週以内 atio of applicable male employe eave within eight weeks of child	es taking childcare REVIEW	グループ Consolidated	%	-	-	-	36	
男性の育休1か月以上取得率◆ Ratio of applicable male employe eave for one month or more ◆	es taking childcare REVIEW	グループ Consolidated	%	-	-	-	9	
育児休職復帰率 ^{*8} Ratio of employees returning	女 Women	グループ	%	90	69	79	87	
o work after taking childcare eave* ⁸	男 Men	Consolidated		100	100	100	98	
壬娠・育児のための	女 Women			484	496	481	483	4
豆時間勤務者数 ^{*9} imployees working shortened lours for childbirth or childcare ₋	男 Men	グループ Consolidated	人 People	-	2	3	5	
ours for childbirth or childcare ₋ urposes ^{*9}	計 Total			484	498	484	488	4
男性は仕事、女性は家事育児」 記直すことに、共感する人の割れ ate of elimination of gender pre mployees rejecting preconceptic	という性別役割分担意識を 含* ¹⁰ ◆ NEW conceptions (ratio of	グループ Consolidated	%	-	-	-	37	
employees rejecting preconception 家庭における男性の家事・育児の Rate of household chore and chil		グループ	%				30	

- ◆ 女性イキイキ指数 Women's empowerment index ★ 第三者検証項目 Item for which third-party verification has been received
- ① 改正育児・介護体業法における育児体業取得状況の公表基準。前年度パートナーが出産した男性社員に対し、前年度に育児体業等をした男性社員の数及び割合(育児目的体暇含む) Figures are calculated based on the disclosure standards for childcare leave acquisition described in the revised Act on Childcare Leave, Caregiver Leave, and Other Measures for the Welfare of Workers Caring for Children or Other Family Members using the number and ratio of male employees whose partner gave birth in the previous fiscal year and who took $\hbox{childcare leave (including other leave taken for childcare purposes) in the previous fiscal year. } \\$
- ② 雇用均等基本調査算出基準。前々年度にパートナーが出産した男性社員に対し前々年度+前年度(2年間)に育児休業等を取得した男性社員の数及び割合(育児目的休暇を含む) Figures are calculated based on standards for basic employment equity surveys using the number and ratio of male employees whose partner gave birth two fiscal years ago and who took childcare leave (including other leave taken for childcare purposes) in the past two fiscal years.
- * 3 次期マネジメント層 (G3+G4) における女性の割合 Figures represent the ratio of female employees in pre-management positions (G3 and G4).
- * 4 次期マネジメント層(G3・G4)+G5の「ショップ長」「代行1」「所長」における女性の割合
- Figures represent the ratio of female employees in pre-management positions (G3 and G4) as well as in shop manager, level 1 proxy, and chief positions (G5). *5 取締役・執行役員を含む管理職以上の女性の割合 Figures represent the ratio of female employees in director, executive officer, and other management positions.
- *6 社内アンケートで「今のグレードよりも上のグレードを目指したい」と回答した割合
 - Figures represent the ratio of employees stating a desire to reach higher position grades in internal surveys.
- *7 2020年3月期まで:月別の育児休業取得者数の平均値 2021年3月期から:期中の育児休業取得者数 にて算出しています。
 - Figures are calculated using the average number of employees taking childcare leave by month for fiscal years ended on or before March 31, 2020, and the number of employees taking childcare leave during the given fiscal year for fiscal years ended after April 1, 2020.
- *8 2021年度中に子が3歳に達する育児休職者のうち復職した社員の割合
 - Figures represent the ratio of employees who have returned to work among employees on childcare leave whose children reached the age of three during the fiscal year ended March 31, 2022.
- * 9 各期中の取得者数 The total number of employees using this system in each fiscal year
- *10 社内アンケートで「男性は仕事、女性は家事育児」という性別役割分担意識を見直すことに、「共感する」と回答した割合
 - Figures represent the ratio of employees rejecting preconceptions about gender roles in internal surveys.
- *11 社内アンケートより算出:男性の家事・育児等の時間÷(男性の家事・育児等の時間 + 女性の家事・育児等の時間)
 - Time spent by men on household chores and child-rearing ÷ (Time spent by men on household chores and child-rearing + Time spent by women on household chores and childrearing) (based on internal survey results)

社会 Social

MARUI GROUP CO., LTD. 最終更新日:2022年7月19日

株式会社丸井グループ

Last Updated: July 19, 2022

社員 Employees 2018年3月期 2019年3月期 2020年3月期 2021年3月期 2022年3月期 範囲 単位 Fiscal Year Ended Fiscal Year Ended Fiscal Year Ended Scope Unit March 31, 2018 March 31, 2019 March 31, 2020 March 31, 2021 March 31, 2022 グループ会社間初異動者数*1 352 287 268 460 Employees undergoing first intra-Group profession change*1 People グループ会社間異動者数累計*1 グループ 2,799 2,210 2,541 2,626 2,973 Consolidated Employees undergoing intra-Group profession change (aggregate)*1 グループ会社間異動率*1 43 52 61 69 77 Ratio of employees undergoing intra-Group profession change*1 百万円 NEW グループ 7,700 人的資本投資 Millions of Consolidated Human capital 百万円 人材への投資額 グループ investments 725 1,046 1,210 1,018 1,011 Millions of Human resource investments Consolidated yen 自ら手を挙げ参画する社員数*2 グループ 4,072 2,978 3,573 3,814 4,058 REVIEW Consolidated Employees taking part in voluntary participation initiatives 2 People 自ら手を挙げ参画する社員率*2 グルーブ 50 79 REVIEW 62 69 82 Consolidated Ratio of employees taking part in voluntary participation initiatives *2 社員一人当たり営業利益 万円 グループ 645 757 802 307 790 Consolidated Operating income per empoyee 百万円 社員の給与および手当の総額 グループ 31,537 30,869 29,484 26,497 27,568 Millions of Total employee-related expenses (salaries + compensation) Consolidated 万円 社員の平均報酬(中央値)*3 グルーブ 449 472 465 484 483 n thousand Consolidated Median compensation of employees*3 of yen 非管理職の平均給与(基本給のみ) 352 359 352 万円 Women グループ Average salary of non-Consolidated thousands 男 management level employees 443 438 444 of ven Men (base salary only)*4 t 管理職の平均給与(基本給のみ)*4 万円 757 749 752 Women Average salary of management グループ Ten level employees (base salary Consolidated thousands 791 790 791 only)*4 35 女 NEW 役付執行役員 Women Executive officers bearing 執行役員の平均報酬 百万円 男 グループ special titles Millions 47 Average compensation of Consolidated Men of yen executive officers 女 28 執行役員 Women Executive officers 男 28 Men 組合加入社員比率*5★ グループ % 94 94 95 93 93 Consolidated Ratio of employees enrolled in labor unions*5★ LGBTQ+研修累計受講者数 1,767 4.872 3,674 4.442 4.802 Employees グループ Employees and tenants that have Consolidated People undergone LGBTQ+ sensitivity 251 647 911 1,276 1,276 training ユニバーサルマナー検定3級 社員 5,081 2,787 3,952 4,596 5,028 累計受講者数 Employees 人 グループ Employees and tenants that have Consolidated People テナントさま taken the Rank 3 Universal 299 489 519 131 519 Manner Placement Examination Tenants

第三者検証項目 Item for which third-party verification has been received

^{*1} 各年4月と10月の合計 Figures are totals for April and October of each year.

自ら手を挙げ参画する社員とは、参加意思を持ち、自ら学びの場などの機会に応募・申請し参画した社員 Calculated using the number of employees who voluntarily applied to participate in learning programs and other opportunities

管理職を除く。月例賃金+賞与。 Figures exclude management level employees and are the total for monthly wages and bonuses.

月額の基本給×12か月分(賞与・手当等を除く) Standard monthly wage × 12 months (excluding bonuses and allowances)

各年3月1日現在 Figures are as of March 1 of each year.

社会 Social

株式会社丸井グループ MARUI GROUP CO., LTD. 最終更新日: 2022年7月19

最終更新日: 2022年7月19日 Last Updated: July 19, 2022

社員 Employees 2018年3月期 2019年3月期 2020年3月期 2021年3月期 2022年3月期 範囲 単位 Fiscal Year Ended Scope Unit March 31, 2018 March 31, 2019 March 31, 2020 March 31, 2021 March 31, 2022 社員 61 78 72 55 55 労働災害による負傷者数 **Employees** 請負業者 グループ 人 Injuries from occupational 0 0 0 0 0 Consolidated People accidents Contractors 計 61 78 72 55 55 Total 労働災害による死亡者数★ 社員 0 0 0 0 0 Work-related fatalities★ Employees 請負業者 グループ 0 0 0 0 O Consolidated People Contractors 計 0 0 0 0 0 Total 休業災害発生率(LTIFR)★ 社員 0.94 0.91 0.55 0.83 0.64 グループ Lost-time injury frequency rate **Employees** Consolidated (LTIFR)★ 請負業者 0 0 0 0 0 Contractors 職業性疾病発生率 (OIFR)★ 社員 0 0 0 0 0 Occupational illness frequency **Employees** グループ rate (OIFR)★ 請負業者 Consolidated 0 0 0 0 0 Contractors お取引先さま Business Partners 2019年3月期 2020年3月期 2022年3月期 2018年3月期 2021年3月期 範囲 単位 Fiscal Year Ended Fiscal Year Ended Fiscal Year Ended Fiscal Year Ended Scope Unit March 31, 2018 March 31, 2019 March 31, 2020 March 31, 2021 March 31, 2022 お取引先さま説明会開催回数 単体:丸井 2 1 1 0 0 Explanatory forums for business partners Times MARUI CO., LTD. 現地ミーティング実施済工場数(累計) グルーブ 丁場 57 69 80 80 80 Audited suppliers (aggregate) Consolidated Suppliers 地域・社会 Communities and Society 2021年3月期 2018年3月期 2019年3月期 2020年3月期 2022年3月期 範囲 単位 Fiscal Year Ended Unit Scope March 31, 2018 March 31, 2019 March 31, 2020 March 31, 2021 March 31, 2022 寄付金額(寄付金+賦課金) 百万円 グルーブ Millions of 135 194 189 170 187 Total amount of corporate or Group donations Consolidated 情報セキュリティ Information Security 「丸井グループ情報セキュリティ方針」 情報セキュリティ保護方針 有 https://www.0101maruigroup.co.jp/security/index.html MARUI GROUP Information Security Policy Has policy on data security protection Yes https://www.0101maruigroup.co.jp/en/security/index.html 「丸井グループ プライバシーポリシー」 個人情報保護方針REVIEW 有 https://www.0101maruigroup.co.jp/privacy/index.html MARUI GROUP Privacy Policy Has policy on privacy security protection Yes https://www.0101maruigroup.co.jp/en/privacy/index.html 「丸井グループ ソーシャルメディアポリシー」 ソーシャルメディア方針 有 https://www.0101maruigroup.co.jp/social media/ Has policy on social media privacy security MARUI GROUP Social Media Policy Yes protection https://www.0101maruigroup.co.ip/en/social_media/index.html 2019年3月期 2020年3月期 2021年3月期 範囲 単位 Fiscal Year Ended Scope Unit March 31, 2018 March 31, 2019 March 31, 2020 March 31, 2021 March 31, 2022 ISO 27001 取得数 グループ 件 1 1 1 1 1 ISO 27001 certified sites Consolidated Sites ISO 20000 取得数 グループ 件 1 1 1 1 1 ISO 20000 certified sites Consolidated Sites プライバシーマーク取得社数 グループ 社 6 6 6 6 6 PrivacyMark-certified Group companies Consolidated Companies 情報セキュリティ違反件数 グルーブ 件 0 0 0 0 0 Information security violations Consolidated Violations 情報セキュリティ違反罰金額 円 グループ 0 0 0 0 0 Total cost of fines for information security violations Consolidated Yen

[★] 第三者検証項目 Item for which third-party verification has been received

株式会社丸井グループ MARUI GROUP CO., LTD. 最終更新日:2022年7月19日

Last Updated: July 19, 2022

ガバナンス Governance

REVIEW データレビューあり Item subject to data review NEW 新規開示項目 New item

1ーポレートガバナンス Co	orporate Governar	nce							
			範囲	単位	2018年3月期 Fiscal Year Ended	2019年3月期 Fiscal Year Ended	2020年3月期 Fiscal Year Ended	2021年3月期 Fiscal Year Ended	2022年3月期 Fiscal Year Ended
			Scope	Unit	March 31, 2018	March 31, 2019	March 31, 2020	March 31, 2021	March 31, 2022
取締役数	社内	女 Women			0	0	1	1	1
Directors	Number of internal directors	男 Men			4	4	4	4	2
		計 Total	単体:		4	4	5	5	3
	独立社外	女 Women	丸井グループ Non-consolidated: MARUI GROUP CO.,	人 Peolple	1	1	1	1	1
	Number of external directors	男 Men	LTD.		2	2	2	2	2
	(independent directors)	計 Total			3	3	3	3	3
	総計 Total				7	7	8	8	6
取締役兼務執行役員数 Corporate executive officers	on the Board of Dir	ectors		人 People	4	4	5	5	3
取締役兼務執行役員比率 Ratio of corporate executive off	icers on the Board of	Directors	単体 : 丸井グループ		57	57	63	63	50
独立社外取締役比率 Review Ratio of external directros (independent directors) on the Board of Directors		rs) on the	Non-consolidated: MARUI GROUP CO., LTD.	%	43	43	38	38	50
女性取締役比率 REVIEW Ratio of women on the Board of Directors				14	14	25	25	33	
監査役数	社内	女 Women			0	0	0	0	0
Audit & Supervisory Board members	Internal Audit & Supervisory Board members	男 Men			2	2	2	2	2
		計 Total	単体:		2	2	2	2	2
	独立社外	女 Women	丸井グループ Non-consolidated: MARUI GROUP CO.,	人 People	0	0	0	1	1
	External Audit & Supervisory Board members	男 Men	LTD.		2	2	2	1	1
		計 Total			2	2	2	2	2
	総計 Total				4	4	4	4	4
独立社外監査役比率 Ratio of external Audit & Sup	pervisory Board me	mbers	単体: 丸井グル ー プ	%	50	50	50	50	50
女性監査役比率 Ratio of female Audit & Supe	ervisory Board mem	bers	Non-consolidated: MARUI GROUP CO., LTD.	70	0	0	0	25	25
取締役の平均年齢 Average age of directors			単体: 丸井グループ Non-consolidated: MARUI GROUP CO., LTD.	歳 Age	56	57	61	58	55
取締役上限年齢 Age limit for directors			グループ Consolidated	歳 Age			il one	l	1
取締役任期 Term limits for directors			グループ Consolidated	年 Years	1	1	1	1	1
執行役員任期 Term limits for executive off	icore		グループ Consolidated	年 Years	1	1	1	1	1

ガバナンス Governance

MARUI GROUP CO., LTD. 最終更新日:2022年7月19日

株式会社丸井グループ

Last Updated: July 19, 2022

			範囲	単位	2018年3月期	2019年3月期	2020年3月期	2021年3月期	2022年3月期
			Scope	Unit	Fiscal Year Ended March 31, 2018	Fiscal Year Ended March 31, 2019	Fiscal Year Ended March 31, 2020	Fiscal Year Ended March 31, 2021	Fiscal Year Ende March 31, 202
取締役会開催回数									
Board of Directors' meetings				Meetings	10	10	9	9	10
取締役会出席率			単体:		400	00	00	00	0.
Board of Directors' meeting a	attendance		丸井グループ	%	100	99	99	99	9
独立取締役出席率			Non-consolidated: MARUI GROUP CO.,	24	100	07	0.0	100	
Attendance of external directors	at Board of Directors	' meetings	LTD.	%	100	97	96	100	9
取締役会出席率75%以下取締役	 b数					_		_	
Directors attending less than 75% of	of Board of Directors' mee	etings		People	0	0	0	0	
監査役会開催回数				0	16	17	15	16	1
Audit & Supervisory Board m	neetings			Meetings	16	17	15	16	1
監査役会出席率			1	0/	100	99	100	00	
Audit & Supervisory Board m	neeting attendance		単体:	%	100	99	100	98	9
独立監査役出席率			丸井グループ Non-consolidated:						
Attendance of external Audit & S		mbers at	MARUI GROUP CO., LTD.	%	100	97	100	97	9
Audit & Supervisory Board meet			-						
監査役会出席率75%以下監査役 Audit & Supervisory Board members		of Audit &		人	0	0	0	0	
Supervisory Board meetings	raccolaing less chair 75 /	or riddic a		People					
	女				2	2	4	4	
	Women				3	3	4	4	
執行役員数	男			人	1.4	12	1.4	15	
Executive officers	Men		グループ	People	14	13	14	15	1
	計		Consolidated		17	16	18	19	-
	Total				17	10	10	19	1
女性執行役員比率				%	18	19	22	21	2
Ratio of female executive off	icers			70	10	13	22	21	
		女			0	0	0	0	
指名・報酬委員会委員数	社内	Women				· ·	Ů		
Nominating and Compensation Committee members	Internal Nominating and Compensation	男			1	1	1	1	
committee members	Committee members	Men			_	_	_		
		計			1	1	1	1	
		Total	単体:						
	V	女	丸井グループ Non-consolidated:	人	1	1	1	1	
	独立社外 External	Women	MARUI GROUP CO.,	People					
	Nominating and	男	LTD.		1	1	1	1	
	Compensation	Men							
	Committee members	計			2	2	2	2	
	Total		_						
	総計				3	3	3	3	
	Total								
指名·報酬委員会開催回数	名·報酬安員芸用惟凹奴 eminating and Compensation Committee meetings		単体:	回 Meetings	4	5	4	5	
	committee meetings		丸井グループ Non-consolidated:	Meetings					
指名・報酬委員会出席率 Nominating and Compensation Com	mittee meeting attendan	ce	MARUI GROUP CO., LTD.	%	100	100	100	100	10
	ステナビリティ委員会委員数								
	ステナビリテイ委員会委員数 tainability Committee members			人 People			11	11	
	,			<u> </u>					
ソヘナノ レソナイ 安貝云闸惟凹	テナビリティ委員会開催回数 ainability Committee meetings						2	2	

Last Updated: July 19, 2022 ガバナンス Governance

株式会社丸井グループ MARUI GROUP CO., LTD.

最終更新日:2022年7月19日

コーポレートガバナンス Corporate Governance 2018年3月期 2019年3月期 2020年3月期 節囲 単位 Fiscal Year Ended Scope Unit March 31, 2018 March 31, 2019 March 31, 2020 March 31, 2022 環境・社会貢献推分科会委員数 11 11 11 11 Environment and CSR Committee members People グループ 環境・社会貢献推進分科会開催回数 Consolidated 4 2 2 2 Environment and CSR Committee meetings Meetings ESG・情報開示分科会委員数*1 11 ESG and Disclosure Committee members *1 People グループ ESG・情報開示分科会開催回数^{*1} Consolidated 1 ESG and Disclosure Committee meetings*1 Meetings ESG委員会委員数*2 NEW 人 11 ESG Committee members*2 People グループ ESG委員会開催回数*2 Consolidated NEW 1 Meetings ESG Committee meetings*2 コンプライアンス推進会議委員数 16 16 18 18 17 Compliance Promotion Board members People グループ Consolidated コンプライアンス推進会議開催回数 2 2 2 2 2 Compliance Promotion Board meetings Meetings 広報IR委員会委員数 10 10 12 13 12 Public Relations IR Committee members People Consolidated 広報IR委員会開催回数 5 6 8 8 7 Number of Public Relations IR Committee meetings Meetings 内部統制委員会委員数 15 17 16 17 19 Number of Internal Control Committee members People グループ Consolidated 内部統制委員会開催回数 2 2 2 2 2 Internal Control Committee meetings Meetings 個人情報保護推進委員会委員数*3 Personal Information Protection Promotion Committee 10 10 People members*3 グルーブ 個人情報保護推進委員会開催回数*3 Consolidated 3 1 Personal Information Protection Promotion Committee Meetings meetings*3 情報セキュリティ委員会委員数 13 14 14 15 Information Security Committee members People グループ Consolidated 情報セキュリティ委員会開催回数 1 2 2 3 Information Security Committee meetings Meetings 安全管理委員会委員数 13 14 14 14 14 Safety Control Committee members People グループ Consolidated 安全管理委員会開催回数 2 2 2 2 2 Safety Control Committee meetings Meetings インサイダー取引防止委員会委員数 7 7 7 7 7 Insider Trading Prevention Committee members People グループ Consolidated インサイダー取引防止委員会開催回数 2 2 2 2 2 Insider Trading Prevention Committee meetings Meetings

The name of the Environment and CSR Committee was changed to the ESG and Disclosure Committee in March 2021.

The name of the ESG and Disclosure Committee was changed to the ESG Committee in November 2021.

The Personal Information Protection Promotion Committee was integrated into the Information Security Committee in October 2018.

^{*1 2021}年3月、環境・社会貢献推進分科会から改称

^{*2 2021}年11月、ESG・情報開示分科会から改称

²⁰¹⁹年3月期期中に情報セキュリティ委員会に統合

ガバナンス Governance

MARUI GROUP CO., LTD. 最終更新日: 2022年7月19日

株式会社丸井グループ

Last Updated: July 19, 2022

			範囲	単位	2018年3月期 Fiscal Year Ended	2019年3月期 Fiscal Year Ended	2020年3月期 Fiscal Year Ended	2021年3月期 Fiscal Year Ended	2022年3月 Fiscal Year End
Besic compensation of the CEO 지수 교기를 보는 기를 보는		t ,	Scope	Unit					March 31, 202
ストックブラション (Special Subject of the CEO Special	○F○支は型M				84	84	-	-	7
## :		<u>'</u>	-		0	0	_	_	
Performance-lined boruses 19 9 1 1 1 1 1 1 1	· -		単体:		0	0			
無理を対象性					9	9	-	-	1
Performance-inked stock-based compensation of congenisation of extending external Audit & Supervisory Board members (Excluding external Audit & Supervisory Board members)	-	業績連動型株式報酬	MARUI GROUP CO.,	yen					
計画					9	9	-	-	4
Total	-	*			102	102			13
Basic compensation					102	103	-	-	13
(名分別政務後を含く) ストックオプション 大田・大田・大田・大田・大田・大田・大田・大田・大田・大田・大田・大田・大田・大	50.4克公马克尼西州				148	156	150	141	11
Marie Ma	-	•	-		0	0	0	0	
Performance-linked bonuses Performance-		•	単体:		0	U	U	U	
構造型型株式機能 Performance-linked sock-based compensation	(Excluding external				16	17	21	0	1
### 16 17 0 7 7 149 170 149	directors) -		MARUI GROUP CO.,						
語言 Total			LID.		16	17	0	7	
Total 日本報酬	-	·			101	101	474	1.10	4.0
Basic compensation					181	191	1/1	149	19
大トックオプション Stock options	时本公司副				34	35	34	35	3
Stock options	-	•			0	0	0	0	
Performance-linked bonuses Reculturing of performance-linked	Compensation of Audit &		単体:		U	U	U	U	
Members (Excluding external Audit & Supervisory Board members)	•				0	0	0	0	
Sepervisory Board members Performance-linked stock-based compensation Performance-linked stock-based compensation Performance-linked stock-based compensation Performance-linked bonuses			MARUI GROUP CO.,						
Total 日本	, -		210.		0	0	0	0	
Total 基本報酬 Basic compensation ストックオプション Stock options 案論運動宣与 Performance-linked bonuses 不可力は Basic compensation Total	· · · · · · · · · · · · · · · · · · ·		_		24	25	24	25	_
Basic compensation					34	35	34	35	3
A トックオブション Stock options 操作 大麻 大麻 大麻 大麻 大麻 大麻 大麻 大	计从取缔公司				38	33	29	37	4
#体:	-	•			0	0	0	0	
Performance-linked bonuses 業績連動型株式報酬 Performance-linked stock-based compensation	directors	•	単体:		0	0	0	0	
業績連動型株式報酬 Performance-linked stock-based compensation First					0	0	0	0	
Performance-linked stock-based compensation 計 Total 基本報酬 Basic compensation	-		MARUI GROUP CO.,	yen					
計 Total 基本報酬 Basic compensation			210.		0	0	0	0	
Accounting Audits Audit fees Accounting Audits Audit fees	-	•	_		20	22	20	27	
Basic compensation					38	33	29	3/	4
Supervisory Board members Stock options	计从形态公记制				15	15	15	16	1
8. Supervisory Board members	-	•	-		0		_	0	
Performance-linked bonuses 業績連動型株式報酬 Performance-linked stock-based compensation 計 Total Total	& Supervisory Board members		単体:		U	U	U	U	
Yen					0	0	0	0	
Performance-linked stock-based compensation 計 Total	-		MARUI GROUP CO.,						
計監査 Accounting Audits 新版画			LTD.		0	0	0	0	
Total 計監査 Accounting Audits 報題 単位 Scope 単位 Unit Fiscal Year Ended March 31, 2019 Fiscal Year Ended Marc	-	•			4.5	4.5	4.5	4.6	
第四 字位 Scope 中位 Scope 中心 Fiscal Year Ended March 31, 2018 中の March 31, 2019 中の March 31, 2020 中の March 31, 2021 中の Marc		Total			15	15	15	16	1
製組 学位 Scope Unit Fiscal Year Ended March 31, 2018 Fiscal Year Ended March 31, 2019 Fiscal Year Ended	計監査 Accounting Audits	5							
Scope Unit Fiscal Year Ended March 31, 2018 Fiscal Year Ended March 31, 2019 Fiscal Year Ended March 31, 2019 Fiscal Year Ended March 31, 2020 Fiscal Year Ended March 31, 2021 Fiscal Year Ended Ma			範囲	単位					2022年3月
会計監査人への報酬 Audit fees 単体: 非監査費 丸井グループ Non-consolidated: MARUI GROUP CO., Wen									Fiscal Year End March 31, 20
会計監査人への報酬 Audit fees 単体: 非監査費 丸井グループ Non-consolidated: MARUI GROUP CO.,			3471		95	98	74	88	8
auditors Non-audit fees Non-consolidated: Millions of yen	· ·		4	百万円					
=+ 170		Non-audit foos	Non-consolidated:		1	1	2	2	
Total 97 100 76 90		≣†			97	100	76	90	

^{*} 子会社を除く Figures exclude subsidiaries.

ガバナンス Governance

株式会社丸井グループ MARUI GROUP CO., LTD. 最終更新日:2022年7月19日

Last Updated: July 19, 2022

1ンプライアンス Compliance		
		「丸井グループ 取締役報酬決定方針」に含む
クローバック方針	有	https://www.0101maruigroup.co.jp/pdf/cgg 20220419.pdf
Has clawback provision	Yes	Included in the MARUI GROUP Director Compensation Determination Policy
		https://www.0101maruigroup.co.jp/pdf/cgg 20210805 en.pdf
/AIH+1144	+	「グループ行動規範」に含む
倫理規範・・・・・・・・・・・・・・・・・・・・・・・・・・・・・・・・・・・・	有	http://www.0101maruigroup.co.jp/ci/action.html#action1
Has business ethics policy	Yes	Included in the MARUI GROUP Code of Conduct http://www.0101maruigroup.co.jp/en/ci/action.html#action1
		「丸井グループ腐敗行為防止方針」 https://www.0101maruigroup.co.jp/ci/governance/#anticorruption
		MARUI GROUP Anti-Corruption Policy
腐敗防止方針	有	https://www.0101maruigroup.co.jp/en/ci/governance/index.html#anticorruption
Has anti-corruption policy	Yes	「グループ行動規範」に含む
, ,		http://www.0101maruigroup.co.jp/ci/action.html#action1
		Included in the MARUI GROUP Code of Conduct
		http://www.0101maruigroup.co.jp/en/ci/action.html#action1
		「丸井グループ腐敗行為防止方針」に含む
		https://www.0101maruigroup.co.jp/ci/governance/#anticorruption
I的ID I 左	+	Included in MARUI GROUP Anti-Corruption Policy
贈収賄防止方針	有	https://www.0101maruigroup.co.jp/en/ci/governance/index.html#anticorruption 「グループ行動規範」に含む
Has anti-bribery policy	Yes	トグルーン行動規則」に召む http://www.0101maruigroup.co.jp/ci/action.html#action1
		Included in the MARUI GROUP Code of Conduct
		http://www.0101maruigroup.co.jp/en/ci/action.html#action1
		「グループ税務方針」
税の透明性の方針	有	https://www.0101maruigroup.co.jp/pdf/policy/tax_210331.pdf
Has policy on tax transparency	Yes	MARUI GROUP Tax Policy
, ,		https://www.0101maruigroup.co.jp/en/pdf/policy/tax 210331 en.pdf
		「丸井グループ腐敗行為防止方針」に含む
		https://www.0101maruigroup.co.jp/ci/governance/#anticorruption
		Included in MARUI GROUP Anti-Corruption Policy
ロビー活動と政府への献金の方針	有	https://www.0101maruigroup.co.jp/en/ci/governance/index.html#anticorruption
Has corporate public policy and lobbying	Yes	「グループ行動規範」に含む http://www.0101maw.igraup.co.in/ci/cation.html#action1
		http://www.0101maruigroup.co.jp/ci/action.html#action1 Included in the MARUI GROUP Code of Conduct
		http://www.0101maruigroup.co.jp/en/ci/action.html#action1
		https://www.0101maruigroup.co.jp/pdf/cgg 20200730.pdf
公益通報者保護方針		Included in the MARUI GROUP Corporate Governance Guidelines
Has employee protection / whistle-blower	有	https://www.0101maruigroup.co.jp/pdf/cgg_20200730_en.pdf
. , .	Yes	「丸井グループ腐敗行為防止方針」に含む
policy		https://www.0101maruigroup.co.jp/ci/governance/#anticorruption
		Included in MARUI GROUP Anti-Corruption Policy https://www.0101maruigroup.co.jp/en/ci/governance/index.html#anticorruption
取締役の利益相反方針	有	同上
Has conflicts of interest policy	Yes	Same as above
取締役の関連当事者取引方針	有	同上
Has policy on related party transactions	Yes	Same as above
内部通報制度	有	同上
P3中/0世報 的技		

MARUI GROUP CO., LTD. 最終更新日:2022年7月19日

株式会社丸井グループ

ガバナンス Governance Last Updated: July 19, 2022

コンプライアンス Compliance							
	範囲 Scope	単位 Unit	2018年3月期 Fiscal Year Ended March 31, 2018	2019年3月期 Fiscal Year Ended March 31, 2019	2020年3月期 Fiscal Year Ended March 31, 2020	2021年3月期 Fiscal Year Ended March 31, 2021	2022年3月期 Fiscal Year Ended March 31, 2022
内部通報窓口への通報件数 REVIEW Reports filed through whistle-blowing system	グループ Consolidated	件 Reports	65	44	47	31	48
腐敗防止違反件数 REVIEW Fines and penalties for corruption	グループ	件 Incidents	0	0	0	0	0
腐敗防止違反罰金額 Total cost of fines and penalties for corruption	Consolidated	円 Yen	0	0	0	0	0
法令違反件数 REVIEW Non-compliance incidents	グループ	件 Incidents	0	0	0	0	0
法令違反罰金額 Total cost of non-compliance incidents	Consolidated	円 Yen	0	0	0	0	0
行動規範・倫理基準に対する違反件数 ^{*1} REVIEW Code of conduct and ethics breaches ^{*1}	グループ Consolidated	件 Incidents	-	1	0	2	2
お客さまのプライバシー侵害・苦情に対する違反件数 REVIEW Customer privacy violations and complaints	グループ Consolidated	件 Incidents	-	0	0	0	0
政治献金額 Political contributions	グループ Consolidated	円 Yen	0	0	0	0	0
リコール件数*2 NEW REVIEW Recalls*2	グループ Consolidated	件 Incidents	0	0	0	0	0

^{*1 2022}年開示より定義変更(賞罰委員会にて審議された案件数)。過年度も修正。

The definition was changed in 2022 to reflect the number of incidents brought before disciplinary committees. Figures from previous years have been restated to reflect this change.

*2 丸井グループのリコール案件として、コンプライアンス推進会議に報告があり、情報公開された件数

The number of recalls represents incidents reported to the Compliance Promotion Board and then disclosed.

株式会社丸井グループ MARUI GROUP CO., LTD. 最終更新日:2022年7月19日 Last Updated: July 19, 2022

関連リンク Relevant Links

Environment

SCOPF 3 算定結果詳細

https://www.0101maruigroup.co.jp/sustainability/theme03/environment 01.html#environment2

Detail of Scope 3 Emissions Data

https://www.0101maruigroup.co.jp/en/sustainability/theme03/environment 01.html#environment2

社会 Social

女性の活躍推進

https://www.0101maruigroup.co.jp/sustainability/theme02/org 02.html#org2

Promotion of Women's Contribution

https://www.0101maruigroup.co.jp/en/sustainability/theme02/org 02.html#org2

自ら手を挙げる社員

https://www.0101maruigroup.co.jp/sustainability/theme02/development 01.html#development3

Employees Taking Part in Voluntary Participation Initiatives

https://www.0101maruigroup.co.jp/en/sustainability/theme02/development_01.html#development3

人権への取り組み

https://www.0101maruigroup.co.jp/sustainability/pdf/matl_issue/matl_issue_prg.pdf

Human Right's Initiatives

https://www.0101maruigroup.co.jp/en/sustainability/pdf/matl issue/matl issue prg en.pdf

ガバナンス Governance

マネジメント体制

https://www.0101maruigroup.co.jp/ci/governance/

Management System

https://www.0101maruigroup.co.jp/en/ci/governance/

各委員会メンバ-

https://www.0101maruigroup.co.jp/pdf/committee_members.pdf

Committee Membership

https://www.0101maruigroup.co.jp/pdf/committee members en.pdf

丸井グループ方針一覧

https://www.0101maruigroup.co.jp/ci/governance/

MARUI GROUP Policies

https://www.0101maruigroup.co.jp/en/ci/governance/

丸井グループのビジョン MARUI GROUP VISION

ビジョン2050

https://www.0101maruigroup.co.jp/sustainability/vision2050/

VISION 2050

https://www.0101maruigroup.co.jp/en/sustainability/vision2050/

ビジョン2050の進捗

https://www.0101maruigroup.co.jp/sustainability/pdf/vision2050/progress list.pdf

Progress toward VISION 2050

https://www.0101maruigroup.co.jp/en/sustainability/pdf/vision2050/progress list en.pdf

丸井グループのレポート MARUI GROUP Reports

共創経営レポート2021

https://www.0101maruigroup.co.jp/ir/pdf/i report/2021/i report2021 a3.pdf

Co-Creation Management Report 2021

https://www.0101maruigroup.co.jp/en/ir/pdf/i report/2021/i report2021 ena3.pdf

VISION BOOK 2050 (日本語)

https://www.0101maruigroup.co.jp/sustainability/pdf/s report/2018/s report2018 a3.pdf

VISION BOOK 2050 (English)

https://www.0101maruigroup.co.jp/en/sustainability/pdf/s report/2018/s report2018 a3.pdf

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Independent Verification Report

To: Marui Group Co., Ltd.

1. Objective and Scope

Japan Quality Assurance Organization (hereafter "JQA") was engaged by Marui Group Co., Ltd. (hereafter "the Company") to provide an independent verification on "Marui Group's FY2021 GHG emissions calculation report (Scope 1, 2 and 3)", "Marui Group's FY2021 water consumption calculation report", "Marui Group's FY2021 waste disposed calculation report", "Marui Group's FY2021 Usage of electricity and the thermal usage calculation report" (hereafter "the Reports"). The content of our verification was to express our conclusion, based on our verification procedures, on whether the statement of information in the Reports was correctly measured and calculated, in accordance with the "GHG emissions calculation rule, ver.6", the "Water consumption calculation rule, ver.3" and the "Waste disposed calculation rule, ver.2 "(hereafter "the Rules"). The purpose of the verification is to evaluate the Reports objectively and to enhance the credibility of information regarding GHG emissions and other environmental data in the Reports.

*The FY (fiscal year) 2021 of the Company ended on March 31, 2022.

2. Procedures Performed

JQA conducted verification in accordance with "ISO 14064-3" for GHG emissions and usage of electricity, thermal, fuels and HFCs, as well as with ISAE3000 for the data of Water and Waste. The scope of this verification assignment includes Scope 1 (direct GHG emissions derived from the usage of fuels and hydrofluorocarbons), Scope 2 (indirect emissions derived from the usage of electricity and the thermal usage) and 15 categories of Scope 3. Scope 1 and 2 covered energy-derived CO2 emissions and hydrofluorocarbons such as R-22, R-32, R-404A, R-407C, R-410A, R-134a and R-123 (hereafter "HFCs"). The data of Water and Waste covers Total water used, Total wastewater, Total municipal water supplies, Fresh surface water, Fresh ground water, Water returned to the source of extraction at similar or higher quality as raw water extracted and Total net fresh water consumption for the water consumption; and Total waste, Waste Recycled (including food waste), % of Recycled material, Total waste disposed (including food waste). Usage of electricity, thermal, fuels and HFCs covered same as Scope1 and 2. The verification was conducted to a limited level of assurance and quantitative materiality was set at 5 percent of each environmental total data in the Reports. The organizational boundaries for Scope 1 and 2 included 69 domestic sites, for Water included 43 domestic sites, and for Waste included 40 domestic sites.

Our verification procedures included:

- Performing validation to check the Rules prior to the Site Visit
- Visiting three sampling sites, which were selected by the Company, for Scope 1 & 2, Water and Waste
- Holding on-site assessment to check GHG source and monitoring points for CO2 emissions (Scope 1 and 2) and HFCs usage (Scope 1); monitoring points for Water and Waste; calculation scenario and allocation method; monitoring and calculation system; and its controls for overall
- Vouching: Cross-checking the GHG emissions, Water and Waste data against evidence for all sampling sites
- For Scope 3, performing validation of integrated functions to check the Rules, and checking calculation scenario and allocation method; monitoring and calculation system; and emission data against evidence

3. Conclusion

Based on the procedures described above, nothing has come to our attention that caused us to believe that the statement of the information regarding the Company's FY2021 GHG emissions, Water data, Waste data and usage of electricity, thermal, fuels and HFCs in the Reports, summarized in the table below, is not materially correct, or has not been prepared in accordance with the Rules.

^{*}Please refer to the next page.



Table: Environmental data reported by Marui Group Co., Ltd for the FY2021

GHG emissions	Scope1	Scope2	Scope3	Total			
(t-CO2)	10,540	29,983	258,224	298,747			
Water(m3)	Total water used	Total wastewater	Total municipal water supplies	Fresh surface water	Fresh ground water	Water returned to the source of extraction at similar or higher quality as raw water extracted	Total net fresh water consumption for the water consumption
	1,059,036	1,018,869	1,050,448	0	8,588	0	1,059,036
	Total waste (t)	Waste Recycled (t)	Total waste disposed (t)	% of Recycled			
Waste	Total waste (t)	including food waste (t)	including food waste (t)	materials (%)			
	10,102	7,081	3,021	70			
		1,479	310	70			
Fuels and HFCs Usage	City Gas (m3)	Fuel oil A (kl)	Deasel oil (kl)	Gasoline (kl)	HFCs (t-CO2)		
Tuels and Til es esage	3,909,803	12	266	13	1,014		
Electricity and the thermal usage	Electricty (kWh)	% of Renewable energy in the electricity usage (%)	Hot water (GJ)	Cold water (GJ)	Steam (GJ)		
	158,684,502	60.9	39,448	30,195	0		

4. Consideration

The Company was responsible for preparing the Reports, and JQA's responsibility was to conduct verification of GHG emissions and other environmental data in the Reports only. There is no conflict of interest between the Company and JQA.

Sumio Asada, Board Director

For and on behalf of Japan Quality Assurance Organization

1-25, Kandasudacho, Chiyoda-ku, Tokyo, Japan

June 16, 2022

^{*}Please refer to the previous page.



Information on a Social Dimension Verification Report

To: Marui Group Co., Ltd.

1. Objective and Scope

Japan Quality Assurance Organization (hereafter "JQA") was engaged by Marui Group Co., Ltd. (hereafter "the Company") to provide an independent verification on "Marui Group's indicators of a social dimension calculation report (Fiscal Year ended March 31, 2022)" (hereafter "the Report"). The content of our verification was to express our conclusion, based on our verification procedures, on whether the statement of information regarding the indicators of a social dimension in the Report, as shown in Table 1, was correctly calculated, in accordance with the "indicators of a social dimension calculation rule (Revised in May 2022)" (hereafter "the Rule"). The purpose of the verification is to evaluate the Report objectively and to enhance the credibility of information regarding indicators of a social dimension in the Report.

Table 1. Indicators of a social dimension

1.	Female share of total workforce *1 (44.7%)	6. Employees Unionized *4 (93%)	11. Lost-Time Injury Frequency Rate (LTIFR) – Employees (0.64)			
2.	Females in management positions *2 (16.5%)	7. Total employee turnover rate (4.8%)	12. Lost-Time Injury Frequency Rate (LTIFR)—Contractors (0.00)			
3.	Females in junior management positions *2 (33.3%)	8. Voluntary employee turnover rate (2.8 %)	13. Occupational Illness Frequency Rate (OIFR) – Employees (0.00)			
4.	Females in management positions in revenue- generating functions *2 (14.4%)	9. The number of work-related fatalities - Employees (0 person)	14. Occupational Illness Frequency Rate (OIFR) – Contractors (0.00)			
5.	Disabled in Workforce *3 (2.87%)	The number of work-related fatalities - Contractors (0 person))	-			

2. Procedures Performed

JQA conducted verification in accordance with "ISAE 3000". The scope of this verification assignment includes indicators shown in Table 1. The verification was conducted to a limited level of assurance and quantitative materiality was set at 5 percent of the each indicator in the Report. The organizational boundaries of indicator 1 in Table 1 included affiliate company's 206 domestic sites, and others included 212 domestic sites.

Our verification procedures included:

- Performing validation to check the Rule including the boundaries and the calculation formulas, and performing verification to
 check the indicators in the Reports including Monitoring and Calculation system and its controls for overall.
- Vouching: Cross-checking the indicators against evidence.

3. Conclusion

Based on the procedures described above, nothing has come to our attention that caused us to believe that the statement of the information regarding the Company's Fiscal Year ended March 31, 2022 indicators of a social dimension in the Report, is not materially correct, or has not been prepared in accordance with the Rule.

4. Consideration

The Company was responsible for preparing the Report, and JQA's responsibility was to conduct verification of indicators of a social dimension in the Report only. There is no conflict of interest between the Company and JQA.

Sumio Asada, Board Director

For and on behalf of Japan Quality Assurance Organization

1-25, Kandasudacho, Chiyoda-ku, Tokyo, Japan

June 16, 2022

^{*3:} As of June 1st, 2021

^{*4:} As of March 1st, 2022



Marui Group Co., Ltd. (2018 Green Bond)

Type of Engagement: Annual Review

Date: June 23, 2022 Engagement Team:

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Introduction

In October 2018, Marui Group Co., Ltd. (Marui Group) issued a green bond aimed at financing and refinancing expenditures related to i) Source 100% of electricity from renewable power sources, ii) Reduction of GHG emissions and iii) Renewable power generation (JPY 10 bn 5-Year Green Bond, hereinafter the "2018 Green Bond"). As of March 31, 2022, the proceeds have been allocated to expenditures related to all three categories mentioned above. In June 2022, Marui Group engaged Sustainalytics to review the projects funded through the 2018 Green Bond and assess whether the projects met the Use of Proceeds criteria and the Reporting commitments outlined in the Marui Group Green Bond Framework (the "Framework"). This is Sustainalytics' fourth annual review of Marui Group's 2018 Green Bond following the previous review in June 2021.

Evaluation Criteria

Sustainalytics evaluated the projects funded in fiscal year 2021² based on whether the projects:

- 1. Met the Use of Proceeds and Eligibility Criteria outlined in the Framework; and
- 2. Reported on the impact indicators for each Use of Proceeds criteria outlined in the Framework.

Table 1 lists the Eligibility Criteria and associated impact indicators for the Use of Proceeds category to which the proceeds were allocated.

Table 1: Use of Proceeds, Eligibility Criteria, and associated impact indicators

Us	e of Proceeds	Eligibility Criteria	Impact indicators	
i)	Source 100% of electricity from renewable power sources	Costs related to MARUI GROUP' efforts to achieve 100% renewable energy utilization, mainly via solar and wind power, consumed by its business segments	Ratio of renewable power to the Group's total power consumption (%)	
ii)	Reduction of GHG emissions	Costs related to energy-saving efforts at stores and offices	Rate of reduction of the group wide total GHG emissions in comparison to the level in the fiscal year ending March 31, 2017 (%)	
iii)	Renewable power generation	Costs related to implementation of renewable energy power generation projects	Amount of renewable power generation (kWh)	

¹ Sustainalytics' previous annual reviews of the 2018 Green Bond is available at:

 $Annual\ Review\ (June\ 2021)\ \underline{https://mstar-sustops-cdn-mainwebsite-s3.s3.amazonaws.com/docs/default-source/spos/marui-group-green-bond-annual-review41b57cec-2a05-4a16-b91a-7ed7af3f12db.pdf?sfvrsn=13f7c084_1$

Annual Review (June 2020) https://mstar-sustops-cdn-mainwebsite-s3.s3.amazonaws.com/docs/default-source/spos/marui-group-green-bond-annual-review.pdf?sfvrsn=4ce7e309_3

Annual Review (December 2019) https://mstar-sustops-cdn-mainwebsite-s3.s3.amazonaws.com/docs/default-source/spos/marui-group-green-bond-annual-review-english.pdf?sfvrsn=d66a4365_3

² The fiscal year 2021 begins on 1 April 2021 and end on 31 March 2022.



Issuing Entity's Responsibility

Marui Group is responsible for providing accurate information and documentation relating to the details of the projects that have been funded, including description of projects, amounts allocated, and project impact.

Independence and Quality Control

Sustainalytics, a leading provider of ESG and corporate governance research and ratings to investors, conducted the verification of Marui Group's 2018 Green Bond Use of Proceeds. The work undertaken as part of this engagement included collection of documentation from Marui Group employees and review of documentation to confirm the conformance with the Framework.

Sustainalytics has relied on the information and the facts presented by Marui Group with respect to the projects in the eligible categories. Sustainalytics is not responsible nor shall it be held liable if any of the opinions, findings, or conclusions it has set forth herein are not correct due to incorrect or incomplete data provided by Marui Group.

Sustainalytics made all efforts to ensure the highest quality and rigor during its assessment process and enlisted its Sustainability Bonds Review Committee to provide oversight over the assessment of the review.

Conclusion

Based on the limited assurance procedures conducted,³ nothing has come to Sustainalytics' attention that causes us to believe that, in all material respects, the reviewed bond projects, funded through proceeds of Marui Group's 2018 Green Bond, are not in conformance with the Use of Proceeds and Reporting Criteria outlined in the Framework.

Detailed Findings

Table 2: Detailed Findings

Eligibility Criteria	Procedure Performed	Factual Findings	Error or Exceptions Identified
Use of Proceeds Criteria	Verification of the projects funded by the 2018 Green Bond in fiscal year 2021 to determine if projects aligned with the Use of Proceeds Criteria outlined in the Framework and above in Table 1.	All projects reviewed complied with the Use of Proceeds criteria.	None
Reporting Criteria	Verification of the projects funded by the 2018 Green Bond in fiscal year 2021 to determine if impact of projects were reported in line with the impact indicators outlined in the Framework and above in Table 1. For a list of KPIs reported please refer to Appendix 2.	All projects reviewed reported on impact indicators per Use of Proceeds criteria.	None

³ Sustainalytics limited assurance process includes reviewing the documentation relating to the details of the projects that have been funded, including description of projects, and project impact, which were provided by the Issuer. The Issuer is responsible for providing accurate information. Sustainalytics has not conducted on-site visits to projects.



Appendices

Appendix 1: Allocation of Green Bond Proceeds

Use of Proceeds Category	Description	Net Bond Proceeds Allocation (million JPY) ⁴	
		Fiscal year 2021	Cumulati ve total ⁵
i) Source 100% of electricity from renewable power sources	Costs related to purchase of power from renewable energy sources	1,203.4	3,189.7
ii) Reduction of GHG emissions	 Costs related to LED lights (at least 40% of the reduction in power consumption) Costs related to air-conditioners (at least 30% reduction on power consumption) Costs related to hot and cold water dispensers and cooling water pumps (at least a 30% reduction on power consumption) Costs related to efforts to achieve efficient operation of escalators and elevators Costs related to guidance lights (at least 40% of the reduction in power consumption) 	1,154.7	5,387.3
iii) Renewable power generation	Costs of operating solar power generation facilities	0.4	2.0
	Total Net Bond Proceeds Allocated:	2,358.5	8,579.0
	Total Net Bond Proceeds Unallocated:		1,421.0
	Total Net Bond Proceeds from Green Bond issuance:		10,000.0

Appendix 2: List of Project Impact

Us	e of Proceeds Category	Impact indicators ⁶		
i) Source 100% of Ratio of renewable power to the Group's total power consum 60.9 % renewable power sources		Ratio of renewable power to the Group's total power consumption: 60.9 %		
ii)	Reduction of GHG emissions	Rate of reduction of the group wide total GHG emissions in comparison to the level in the fiscal year ending March 31 2017: 65.5 %		
iii)	Renewable power generation	Amount of renewable power generation: 369,305 kWh		

Figures are rounded to the nearest 100,000 JPY.
 Total amount allocated from the Green Bond issuance (October 19, 2018) to March 31, 2022.

⁶ Impact Reporting by Marui Group is available at (Japanese only): https://www.0101maruigroup.co.jp/sustainability/lib/databook.html



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For more information, visit www.sustainalytics.com

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