MARUI GROUP CO., LTD. Last Updated: July 5, 2019

Scope of data collection: MARUI GROUP CO., LTD., and its consolidated subsidiaries

(Boundary is defined when non-consolidated data is used.)

Review of Fiscal 2019

Environment

Climate Change

GHG Emissions

- Total greenhouse gas emissions amounted to 511,267 t-CO₂ in fiscal 2019, down 3% year on year, making for the fifth consecutive year of decreases.
- A reduction in Scope 3 emissions of 12,000 t-CO₂, or 3% year on year, was achieved in fiscal 2019, production fell in conjunction with MARUI GROUP's efforts to orient its business more toward experience provision and e-commerce.
- The combined total of Scope 1 and 2 emissions was down 1,763 t-CO₂, or 2% year on year, due to the use of electricity companies with low emission coefficients and the implementation of energy conservation measures.

Energy Consumption

- Store closures and energy conservation measures resulted in reductions in electricity use, which accounts for approximately 80% of all energy consumption, and consequently a 2% year-on-year decrease in overall energy consumption.
- MARUI GROUP began introducing renewable energy in September 2018, and 21,837 GJ worth of power generated from renewable sources was used in fiscal 2019 (1% of total electricity consumption).
 The Company aims to source 20% of its electricity from renewable power in fiscal 2020, 70% in fiscal 2026, and 100% in fiscal 2031.

Energy Costs

• Society is witnessing an overall increase in energy adjustment costs, driving up the per unit cost of standard electricity, whichresulted in a ¥270 million year-on-year increase in total energy costs. Trial introduction of renewable energy onlytook place at one store over a period of six months, and as a result, the effect on total energy costs was almost non-existent.

Total Waste

- Total waste declined for the second consecutive year, to 14,419 tons, a decrease of 1% year on year. Waste recycled was up following measures to promote extensive sorting of garbage and to enhance waste-related rules, and the rate of all waste recycled was 59%, an increase of 2 percentage points year on year as a result.
- The total amount of food waste rose 14% year on year, to 2,550 tons, in conjunction with the increase in the amount of sales floor space represented by food vendors. Food waste accounted for 18% of all waste.
- Total plastic waste came to 1,427 tons. As a result of a 3-percentage point increase in the ratio of plastic waste recycled, making for a rate of 68%, the volume of plastic waste sent to landfills decreased 31 tons, to 475 tons.

Supply Chain (CSR Procurement)

Number of Audited Suppliers

- On-site audits were conducted at 12 suppliers in fiscal 2019, bringing the aggregate number of audited suppliers to 69. On-site audits of all private brand suppliers were thus completed.
- A total of 51 points of improvement guidance were provided to 11 suppliers, with principal topics of improvement guidance including fire extinguishing equipment and other labor environment aspects as well as product safety and security. No suppliers were requested to implement corrective measures regarding infringements of laws, human rights, or fair trade.

Green Bond Fund Allocation Report

Total Amount of Green Bond Funds Appropriated

• The amount of funds appropriated in fiscal 2019 from the green bonds issued in October 2018 was ¥350 million, which, combined with ¥980 million in refinancing, made for ¥8,600 million in funds outstanding.

Third-Party Verification

• MARUI GROUP receives third-party verification for 14 environment-related items, including greenhouse gas emissions, total waste, and total water used, from the Japan Quality Assurance Organization.

MARUI GROUP CO., LTD. Last Updated: July 5, 2019

Review of Fiscal 2019

Society

Employees

Ratio of Females in Management Positions

• MARUI GROUP has established an action plan for empowering female employees based on the Act on Promotion of Women's Participation and Advancement in the Workplace, which was enacted in April 2016. The Company is working to raise the ratio of women in management positions to above 17% by fiscal 2021. The ratio in fiscal 2019 was 12%, up for the fourth consecutive year.

Human Resource Investments

• MARUI GROUP views human resource development as being of utmost importance to supporting future growth. In fiscal 2019, human resource investments increased ¥320 million year on year due to the advancement of a program for cultivating future leaders and new employees as well as the holding of training and meetings open to voluntary participation. An aggregate total of 4,743 employees, or roughly 80% of all employees, volunteered to take part in these opportunities.

Customer Satisfaction

• After the publication of co-creation sustainability reports, the ratio of customers responding to the question on the EPOS cardholder email survey about whether MARUI GROUP's vision resonates with them by selecting the "resonates a lot" or "resonates somewhat" options from among the total of five options rose to 84%, a year-on-year increase of 5 percentage points.

Employee Turnover Rate

- The employee turnover rate excluding retirees rose 0.2 percentage points, to 2.5%.
- Turnover rate of new graduate hires in the third year after their joining the Company was 69 in April 2019 compared to 78 in April 2016. Retention rate 88.4%.

Third-Party Verification

• MARUI GROUP receives third-party verification for 14 society-related items, including the employee turnover rate, the lost-time injury frequency rate (LTIFR), and the occupational illness frequency rate (OIFR), from the Japan Quality Assurance Organization.

MARUI GROUP CO., LTD. Last Updated: July 5, 2019

Review of Fiscal 2019

Governance

Compliance

Officer compensation · Clawback provisions

 MARUI GROUP drafted a compensation plan that clarified the link between the Company's stock price and officer compensation. The plan entailed increasing the portion of total compensation represented by medium-to-long-term incentives and introducing indicators related to ESG factors to facilitate the improvement of medium-to-long-term corporate value.

If serious wrongdoing or violation of laws and regulations occurs by the eligible Directors, the Company shall establish a system to enable it to have said persons forfeit beneficiary rights for undelivered shares (malus) and demand the return of the amount equivalent to the delivered shares (clawback).

Number of reports filed through whistle-blowing system: 44 (down from 65 in fiscal 2018)

• The MARUI GROUP Hot Line (whistle-blowing system) is maintained as a means for preventing the occurrence of legal violations or misconduct by organizations or individuals and for correcting any issues that may be discovered. This whistle-blowing system may be used by employees as well as by business partners. The MARUI GROUP Hot Line is operated in accordance with internal regulations and provides a venue for reporting to the Audit Department of MARUI GROUP CO., LTD., or to an outside lawyer. MARUI GROUP has regulations inplace to prevent whistle-blowers from suffering any detrimental treatment as a result of filing reports. In fiscal 2019, a total of 44 reports were submitted through this whistle-blowing system. None of these reports pertained to legal violations or misconduct, and all reports were investigated while taking steps to protect the whistle-blower.

<u>Number of fines and penalties for corruption</u>: 0 (unchanged from fiscal 2018) <u>Number of incidents of non-compliance</u>: 0 (unchanged from fiscal 2018) <u>Number of code of conduct or ethics breaches</u>: 1 (0 in fiscal 2018)

Number of cases of customer privacy violations or complaints: 0 (unchanged from fiscal 2018)

Last Updated: December 12, 2019

環境 Environment -

「グループ環境方針」

環境方針 有 $\underline{\text{http://www.0101} maruigroup.co.jp/sustainability/theme03/environment_01.html\#environment1}$

MARUI GROUP Environmental Policy **Environmental Policy** Yes

 $\underline{\text{http://www.0101} maruigroup.co.jp/en/sustainability/theme03/environment } 01.html\#environment1$

気候変動 Climate Change								
気候変動方針 Policy on Climate Change	有 Yes	Included in th)101maruig ne MARUI G	む roup.co.jp/sustai ROUP Environme roup.co.jp/en/su	ental Policy			
		バウンダリ Boundary	単位 Unit	2015年3月期 Fiscal 2015	2016年3月期 Fiscal 2016	2017年3月期 Fiscal 2017	2018年3月期 Fiscal 2018	2019年3月期 Fiscal 2019
GHG排出量★	GHG Scope 1			12,580	14,434	14,920	13,818	15,109
GHG Emissions*	GHG Scope 2	グループ	t-CO ₂	98,637	89,179	103,264	99,286	96,232
	GHG Scope 3	Group	2	530,595	509,070	489,439	412,256	399,926
	計 Total			641,811	612,683	607,623	525,360	511,267
CO ₂ 排出量★	CO ₂ 直接排出量 Direct CO ₂ Emissions			12,580	12,382	12,418	12,445	12,123
CO ₂ Emissions*	CO ₂ 間接排出量 Indirect CO ₂ Emissions	グループ Group	t-CO ₂	98,637	89,179	103,264	99,286	96,232
	計 Total			111,216	101,561	115,682	111,731	108,355
GHG排出量原単位 (連結営 GHG Emissions per Unit(業利益当たり) Operating Income per Unit)	グループ Group	-	22.9	20.7	19.4	14.9	12.4
HFC・HCFC排出量★	HFC直接排出量 Direct HFC Emissions			-	-	1,087	962	2,247
HFC and HCFC Emisssions *	B HCFC直接排出量 Direct HCFC Emissions	グループ Group	t-CO ₂	1	-	1,415	411	739
	計 Total			1	-	2,502	1,373	2,986
製品カーボンフットプリント Product Carbon Footprint		グループ Group	型数 Items	1	1	9	29	81
エネルギー使用量★ _雷 ・	力使用量		G J	2,004,392	1,964,100	1,995,137	1,989,179	1,933,139
Energy Concumption*	ectricity Used		(千kWh Thousands of kWh)	(201,042)	(197,001)	(200,114)	(199,521)	(193,896)
	再生可能エネルギー使用量		G J	0	0	0	91	21,837
	Renewable Energy Used	グループ	(千kWh Thousands of kWh)	0	0	0	(9)	(2,190)
Na	ス使用量 tural Gas Used	Group		235,538	232,092	234,880	228,687	221,441
	油・A重油・ガソリン使用量 sel,Heavy Oil A and Gasoline Usage		G J	8,383	8,073	10,291	15,196	15,768
Wat	水・冷水使用量 ter Usage by Air-Conditioning Equipment			102,282	100,833	101,144	94,650	107,134
To				2,350,595	2,305,099	2,341,454	2,327,713	2,277,481
エネルギー原単位(連結営 Energy Consumption per Unit	美利益当たり) t (Operating Income per Unit)	グループ Group	-	83.8	77.8	74.9	66.0	55.3

²⁰¹⁸年3月期から、外部の第三者である一般財団法人日本品質保証機構(JQA)さまより検証を受けています。 $In \ fiscal\ 2018,\ MARUI\ GROUP\ began\ receiving\ third-party\ verification\ for\ these\ figures\ from\ the\ Japan\ Quality\ Assurance\ Organization.$

環境 Environment

株式会社丸井グループ MARUI GROUP CO., LTD. 最終更新日:2019年12月12日

Last Updated: December 12, 2019

気候変動 Climate Change 2015年3月期 2016年3月期 2017年3月期 2018年3月期 2019年3月期 バウンダリ 単位 Fiscal 2015 Fiscal 2016 Fiscal 2017 Fiscal 2018 Fiscal 2019 Boundary 購入、または生成した総再生可能エネルギー ∓kWh グループ 78 387 395 386 2,574 Thousands Total Amount of Renewable Energy Purchased or Generated Group of kWh 百万円 エネルギーコスト REVIEW グループ 3,685 3,844 4,112 Millions of Group **Energy Costs** Yen CDP 気候変動スコア グループ A -**A** -Α CDP Climate Change Score Group ISO 14001 取得数 グループ 件 0 0 0 0 0 ISO 14001 Certified Sites Group Sites

資源と廃棄物 Resources and Waste 「マルイグループ調達方針」に含む(お取引先さま) 原材料方針 有 http://www.0101maruigroup.co.jp/sustainability/theme03/valuechain.html#valuechain1 1 Included in the MARUI GROUP Procurement Policy (for Business Partners) Resource Use Policy Yes $\underline{\text{http://www.0101} maruigroup.co.jp/en/sustainability/theme03/valuechain.html} \\ \text{#valuechain1} \quad \underline{1}$ 「グループ環境方針」に含む 廃棄物方針 有 http://www.0101maruigroup.co.jp/sustainability/theme03/environment 01.html#environment1 Included in the MARUI GROUP Environmental Policy Waste Reduction Policy Yes http://www.0101maruigroup.co.jp/en/sustainability/theme03/environment 01.html#environment1 化学物質方針 有 同上 Chemical Phase-Out and Management Policy Yes Same as Above 生物多様性方針 有 同上 **Biodiversity Policy** Yes Same as Above 2015年3月期 2016年3月期 2017年3月期 2019年3月期 2018年3月期 バウンダリ 単位 Fiscal 2015 Fiscal 2016 Fiscal 2017 Fiscal 2018 Fiscal 2019 Boundary Unit 原材料使用量(容器包装使用量)*1 単体:丸井 1,706 1,407 t 1,682 1,704 1,522 Raw Materials Used (Resources for Packaging) *1 MARUI 廃棄物排出量★ t 13,390 12,900 15,039 14,527 14,419 Total Waste[★] Group*2 廃棄物回収量★ グループ * 2 7,840 7,700 8,839 8,351 8,524 Waste Recycled* Group*2 リサイクル率★ グループ * 2 % 59 60 59 57 59 % of Recycled Material* Group*2 最終処分量★ グループ * 2 5,550 5,200 6,200 5,895 t 6,175 Group*2 Waste Sent to Landfills* 有害廃棄物排出量 グループ 0 0 0.02 0.01 0.21 t Hazardous Waste Group NOx 排出量 グループ 7 7 10 9 12 t NOx Emissions Group SOx 排出量 グループ 0 0 0 0 0 SOx Emissions Group VOC 排出量 グループ 0 0 t 0 0 0 Group **VOC Emissions**

- *1 容器包装は、再生可能な原料を使用しています。
 - Packaging is made from recyclable materials.
- * 2 2017年3月期から集計範囲を拡大しています。(2016年3月期まで単体:丸井のデータ)
 - The scope of data collection was expanded in fiscal 2017 (April 1, 2016-March 31, 2017).
- (Non-consolidated figures for MARUI CO., LTD., have been used for fiscal 2013 through fiscal 2016.) 2018年3月期から、外部の第三者である一般財団法人日本品質保証機構(JQA)さまより検証を受けています。
- In fiscal 2018, MARUI GROUP began receiving third-party verification for these figures from the Japan Quality Assurance Organization.

ESGデータブック ESG DATA BOOK

7k Water

環境違反罰金回数

環境違反罰金額

株式会社丸井グループ MARUI GROUP CO., LTD.

最終更新日:2019年12月12日

環境 Environment Last Updated: December 12, 2019

水方針	「グループ環境 http://www.f		か roup.co.jp/sustai	nahility/theme0	3/environment	01 html#enviror	nment1
Water Policy Ye		_	ROUP Environme	•	5) CHVII OHITICHE	OT.HUHH CHVIIO	<u>IIIICIICI</u>
	http://www.0	101maruigr	oup.co.jp/en/su	stainability/them	ne03/environme	nt 01.html#env	ironment1
	バウンダリ	単位	2015年3月期	2016年3月期	2017年3月期	2018年3月期	2019年3月期
	Boundary	Unit	Fiscal 2015	Fiscal 2016	Fiscal 2017	Fiscal 2018	Fiscal 2019
水資源使用量★1	グループ	∓m³	1 460	1 460	1 /FF	1 442	1 46
Total Water Used ^{★1}	Group	Thousands of m	1,460	1,460	1,455	1,443	1,46
排水量★1	グループ	∓m³	1 442	1 440	1 /2/	1 424	1 45
Total Wastewater*1	6	Thousands of	1,442	1,440	1,434	1,434	1,45
Total Wastewater	Group	пî	·	ŕ			
	SR Procurement		2015年3月期	2016年3月期	2017年3月期	2018年3月期	2019年3月៛
プライチェーン (CSR調達) Supply Chain (CS	R Procurement	<u>.</u>)		·		·	
プライチェーン (CSR調達) Supply Chain (CS 現地ミーティング実施済お取引先さま数(累計) REVIEW	SR Procurement	上)	2015年3月期	2016年3月期	2017年3月期	2018年3月期	2019年3月 Fiscal 201
プライチェーン (CSR調達) Supply Chain (CS 現地ミーティング実施済お取引先さま数(累計) REVIEW Number of Audited Suppliers	R Procurement パウンダリ Boundary グループ	単位 Unit 社	2015年3月期 Fiscal 2015	2016年3月期 Fiscal 2016	2017年3月期 Fiscal 2017	2018年3月期 Fiscal 2018	2019年3月 Fiscal 201
プライチェーン (CSR調達) Supply Chain (CS	R Procurement パウンダリ Boundary グループ	単位 Unit 社	2015年3月期 Fiscal 2015	2016年3月期 Fiscal 2016	2017年3月期 Fiscal 2017	2018年3月期 Fiscal 2018	2019年 3月

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グリーンボンド期中報告 Green Bond Fund Allocation Report

Number of Environmental Fines and Penalties

Total Cost of Environmental Fines and

		単位 Unit	充当金額*1 Funds allocated ^{*1}	再充当額 * 2 Refinance amount * ²	残高 Appropriations to Be Used
グリーンボンド 充当合計金額★2 REVIEW Total amount of funds allocated★2	担当役員の言明 * 3 assertions by one of its directors * 3	百万円 Millions of Yen	355	976	8,668
再生可能エネルギーから電力100%調達 Sourcing of 100% of electricity from renewal	ole power sources		42	0	-
温室効果ガス排出量削減 Reduction of greenhouse emissions		百万円 Millions of Yen	312	975	-
再生可能エネルギー発電 Generation of renewable power			0.1	0.7	-

Violations

円

Yen

0

0

0

0

0

0

0

0

0

n

- ★1 2018年3月期から、外部の第三者である一般財団法人日本品質保証機構(JQA)さまより検証を受けています。
 In fiscal 2018, MARUI GROUP began receiving third-party verification for these figures from the Japan Quality Assurance Organization.
- ★2 丸井グループ・グリーンボンドフレームワークとグリーンボンド原則 2018との適合性、及びその環境面での貢献について、独立したESGの調査・分析機関であるサステイナリティクスより、セカンドパーティ・オピニオンを取得しております。また、グリーンボンドの発行後、同社からアニュアルレビューを取得し、グリーンボンドの調達資金の充当を受けたプロジェクトが丸井グループ・グリーンボンドフレームワークで定めた調達資金の使途のクライテリアやレポーティングクライテリアとの適合性の評価を受けました。 ※サステイナリティクスのアニュアルレビュー参照 MARUI GROUP has received a second-party opinion on its Green Bond Framework's environmental credentials and its alignment with the Green Bond Principles 2018 from Sustainalytics, an independent ESG research and analytics firm. After Green Bond issuance, MARUI GROUP has received an Annual Review from Sustainalytics, as an assessment on whether the projects funded through the green bond met the Use of Proceeds criteria and Reporting commitments outlined in the Marui Group Green Bond Framework.

%Please refer to Annual Review from Sustainalytics

*1 2019年3月実績

March 2019 results

* 2 該当期間: 2016年10月~2018年9月

Applicable period : October 2016 - September 2018

* 3 グリーンボンドの調達資金が丸井グループ・グリーンボンドフレームワークで定めた適格クライテリアを満たしたプロジェクトに充当されたことを確認致しました。当社取締役 常務執行役員 CFO、IR部長兼財務・投資調査・サステナビリティ・ESG推進担当 加藤 浩嗣 Confirmed that the net proceeds were allocated to projects that meet the Eligibility Criteria outlined in the Marui Group Green Bond Framework.Director, Managing Executive Officer, and CFO In charge of IR, Finance, Investment Research, Sustainability, and ESG Promotion Hirotsugu Kato

- 3 -

Last Updated: December 12, 2019

社会 Society

針 Policies										
人権方針		=	「グループ人村	-			<i>m</i> 1 1 1 1 <i>m</i>			
へ惟刀町 Human Rights Policy		有 Yes	http://www.u MARUI GROU		roup.co.jp/susta	<u>inability/overvie</u>	w/index.html#o	verview2		
numan Rights Policy		res			roup.co.jp/en/su	ıstainability/over	view/index.html	#overview2		
			「グループ人村	をお針」に含む	む			<u> </u>		
児童労働防止方針		有			roup.co.jp/susta		w/index.html#o	verview2		
Policy Against Child Labo	r	Yes	Included in the MARUI GROUP Human Rights Policy http://www.0101maruigroup.co.jp/en/sustainability/overview/index.html#overview2							
		有	同上	<u>JIOIIII ai aig</u>	тоир.со.јр/сп/зс	<u>istairiability/ovci</u>	VICW/IIIGCX.IIGIII	THOVEI VICWE		
Policy Against Forced Lab	oor	Yes	Same as Abo	ove						
		有	 同上							
Equal Opportunity Policy		Yes	Same as Abo	ove						
		有	 同上							
Policy Supporting the Right to	Freedom of Association	Yes	Same as Abo	ove						
		 有	 同上							
Policy Supporting the Right to	Collective Bargaining	Yes	Same as Abo	ove						
ene, eappereng are ingine to										
学さま Customers										
			「グループ行動	動規範」に含む	む					
お客さま方針		有	http://www.0	0101maruig	roup.co.jp/ci/act	ion.html#action	1			
Customer Policy		Yes			ROUP Code of Co					
責任あるマーケティング方気	余 十	有	nttp://www.u 同上	J101maruig	roup.co.jp/en/ci,	action.html#act	tion1			
Policy to Market or Adver		Yes	PI工 Same as Abo	nve						
Tolley to Harket of Adver	tise responsibly									
			バウンダリ Boundary	単位 Unit	2015年3月期 Fiscal 2015	2016年3月期 Fiscal 2016	2017年3月期 Fiscal 2017	2018年3月期 Fiscal 2018	2019年3 Fiscal 20	
総店舗数 * 1			グループ	店						
Total Number of Stores*1			Group	Stores	27	28	31	26		
総売場面積			グループ	∓mi		1.10	450	1.10		
Total Sales Floor Area			Group	Thousands of m	444	442	452	440	4	
自社ECサイト訪問回数*	1		グループ	万回						
Number of MARUI GROU	P E-Commerce Site Vis	its*1	Group	Ten Thousands of Times	9,322	9,969	10,082	10,301	10,0	
 お客さま満足度(「共創サステ		+感度)	Hu -							
Customer Satisfaction (Commitm	nent to the Ideals Advocated i	n Co-	グループ Group	%	-	-	78	79		
Creation Sustainability Reports)	REVIEW		Огоар							
エポスカード会員数 * 2			グループ	万人 Ten Thousands	591	613	636	657		
EPOS Cardholders*1			Group	of Members	001	010		007		
	20代以下				28.5	27.2	25.9	25.1	2	
エポスカード会員	Age 29 and Belov	V							_	
年齢構成比*2	30代				28.0	26.8	26.1	25.6	2	
EPOS Cardholders	Age 30-39									
oy Age Group ^{*2}	40代		グループ	%	18.5	19.0	19.4	19.4	1	
	Age 40-49		Group							
	50代				13.1	14.0	14.6	15.3	1.	
	Age 50-59									
	60代以上				12.0	13.1	13.9	14.6	1	
	Age 60 and Abov	e							_	
エポスカード稼働率			グループ	%	62.9	63.7	65.3	65.9	6	
Ratio of Active EPOS Card	` ' '		Group							
エポスカード1枚当たり利			グループ	円	5,400	5,900	6,500	7,000	7,7	
Income per Card of EPOS	S Cards ^{*3}		Group	Yen	2, .00	2,300	2,555	',555	·	

^{* 1 2018}年3月期より基準を変更しています。/Standards were changed in fiscal 2018. *

Income per Card of EPOS Cards*3

Ratio of Delinquent Debt

貸倒比率

1.45

1.60

1.80

%

1.68

1.57

グループ

Group

^{* 2 「}赤いカード」を含む/Includes Akai Card

^{*} 3 フィンテック事業営業利益÷稼働客数/FinTech business operating income \div Active cardholders

Last Updated: December 12, 2019

社会 Society

社員 Employees								
人材開発方針		「グループ行動		む roup.co.jp/ci/act	ion html#action	1		
Training Policy		Included in th	ne MARUI GI	ROUP Code of Co roup.co.jp/en/ci/	onduct			
労働安全衛生方針	有		0101maruigi	roup.co.jp/sustai		2/health.html#h	nealth3 0	
Health and Safety Policy	Yes			roup.co.jp/en/su		ne02/health.htm	nl#health3 0	
		バウンダリ Boundary	単位 Unit	2015年3月期 Fiscal 2015	2016年3月期 Fiscal 2016	2017年3月期 Fiscal 2017	2018年3月期 Fiscal 2018	2019年3月期 Fiscal 2019
社員数 * 1	女 Women			2,641	2,685	2,584	2,466	2,340
Number of Employees ^{*1}	男 Men	グループ Group	人 Persons	3,277	3,214	3,148	3,082	2,986
	計 Total			5,918	5,899	5,732	5,548	5,326
平均臨時雇用者数 * 1	女 Women			1,596	1,585	1,422	1,325	1,207
(パートタイム雇用者数) Number of Temporary Employees ^{*1}	男 Men	グループ Group	人 Persons	457	362	333	317	313
(Number of Part-Time Employed	TOLAI			2,053	1,947	1,755	1,642	1,520
請負業者数	女 Women	-		0	0	0	0	0
Number of Contractors	男 Men	グループ Group	人 Persons	0	0	0	0	0
	計 Total			0	0	0	0	0
平均勤続年数 * 1 Average Number of	女 Women			13.4	13.9	14.8	16.0	16.9
Consecutive Years Served ^{*1}	男 Men	グループ Group	年 Years	21.3	21.8	22.4	23.0	23.5
	計 Total			17.8	18.2	19.0	19.8	20.6
平均年齢 * 1	女 Women			36.0	36.4	37.4	38.5	39.6
Average Age of Employees*1	男 Men 	グループ Group	歳 Age	44.8	45.3	45.8	46.4	46.9
	計 Total			40.9	41.2	42.0	42.9	43.7
社員離職率	自己都合★ Full-Time Staff Voluntary Turnover Rate*	グループ		1.8	1.4	2.0	2.2	2.0
Employee Turnover Rate	計★ Total [★] (定年退職者除く)	Group	%	3.0	2.7	3.6	3.5	4.5
	(Excluding Retirements)			(2.0)	(1.6)	(2.6)	(2.3)	(2.5)
新卒入社者の定着状況 * 2 New graduate hire retent	REVIEW tion rate ^{*2}		バウンダリ Boundary	単位 Unit	男女 To		男 men	女 Women
2016年4月新卒入社者 New graduate hires in Ap			グループ	人		78	29	49
	うち2019年4月在籍者 Of which, those remaining in Apr	ril 2019	Group	Persons		69	27	42

^{* 1} 各年3月31日現在 As of March 31 of each year

In fiscal 2018, MARUI GROUP began receiving third-party verification for these figures from the Japan Quality Assurance Organization.

^{* 2} 大卒入社53人に対し、退職者4名、退職率7.5% 4 retired, 7.5% turnover rate for 53 new graduates.

^{★ 2018}年3月期から、外部の第三者である一般財団法人日本品質保証機構(JQA)さまより 検証を受けています。

Last Updated: December 12, 2019

社会 Society

社員 Employees								
		バウンダリ Boundary	単位 Unit	2015年3月期 Fiscal 2015	2016年3月期 Fiscal 2016	2017年3月期 Fiscal 2017	2018年3月期 Fiscal 2018	2019年3月期 Fiscal 2019
新規採用者数	女 Women			-	-	-	31	38
Number of Newly Hired Employees	男 Men	グループ Group	人 Persons	-	-	-	20	27
	計 Total			-	-	-	51	65
新規採用者数に占める女性比 % of Female Employees in		グループ Group	%	-	-	-	60.8	58.5
女性社員比率 * 1 ★ Female Share of Total Wor	kforce ^{*1} ★	グループ Group	%	45	46	45	44	44
女性管理職数 * 2 ★ Number of Females in Man	agement Positions*2*	グループ Group	人 Persons	28	29	32	39	46
女性管理職比率 * 2 ★ % of Females in Managem	ent Positions*2*	グループ		8.5	8.9	10.0	10.9	12.0
REVIEW	管理部門を除く * 1★ % of Females in Management Positions in Revenue-Generating	Group	%	-	-	-	10.4	10.5
女性リーダー数 * 2 Number of Females in Junio		グループ Group	人 Persons	576	603	611	643	654
女性リーダー比率 * 2	グレード別 By Position Grade	グループ		-	-	-	26.7	27.4
% of Females in Junior Management Positions*2	(役職別)★ (By Position)*	Group	%	-	-	-	27.2	28.5
育児休職取得者数	女 * 3 Women ^{*3}	グループ	人	309	305	324	296	248
Paid Maternity Leave	男 * 4 Men ^{*4}	Group	Persons	37	56	78	62	63
育児休職取得率	女 Women	グループ	%	100	100	100	100	100
% Employees Taking Full Parental Leave	男 Men	Group	70	54	66	94	*5 109	100
妊娠・育児のための	女 Women			343	415	473	484	496
短時間勤務者数 * 4 Shortened Working Hours for	男 Men	グループ Group	人 Persons	2	1	0	0	2
Childbirth or Childcare Purposes ^{*4}	計 Total			345	416	473	484	498
育児フルタイム復帰率 Ratio of Employees Returning	女 Women	グループ	%	55	66	81	63	74
to Work Full Time after Taking Childcare Leave	男 Men	Group	/0	100	100	100	100	100
障がい者雇用率 * 6★ % of Disabled in Workforce	*6★	グループ Group	%	2.12	2.08	2.16	2.50	2.54

* 1 各年3月31日現在

As of March 31 of each year

*2 各年4月1日現在

As of April 1 of each year

*3 各期の平均取得者数

Figures are the average number of employees for each fiscal year

* 4 各期中の取得者数

The total number of employees using this system in each fiscal year

* 5 配偶者の出産と育体の取得年度がずれる場合があるため、100%を超えています。 Ratio exceeds 100% due to delays in the timing of acquisition of leave for the purpose of childbirth by spouse or childcare.

*6 各年6月1日現在

As of June 1 of each year

★ 2018年3月期から、外部の第三者である一般財団法人日本品質保証機構(JQA)さまより検証を受けています。
In fiscal 2018, MARUI GROUP began receiving third-party verification for these figures from the Japan Quality Assurance Organization.

Last Updated: December 12, 2019

社会 Society

上員 Employees								
LA LIMPIOYCES		バウンダリ	単位	2015年3月期	2016年3月期	2017年3月期	2018年3月期	2019年3月期
		Boundary	工 业 Unit	Fiscal 2015	Fiscal 2016	Fiscal 2017	Fiscal 2018	Fiscal 2019
グループ会社間異動者数 * 1				383	552	404	431	343
Number of Intra-Group Profession C	'hanges ^{*1}		人		332		101	<u> </u>
グループ会社間異動者数累計*1	- c · *1	グループ	Persons	670	1,222	1,626	2,057	2,400
Aggregate Total Number of Intra-Gr	oup Profession Changes †	Group			,		,	,
グループ会社間異動率 * 1 Ratio of Employees Changing Position	ons hotwoon Group Companies*1		%	18	25	34	43	52
人材への投資額 REVIEW	ons between Group Companies	グループ	百万円					
Human Resource Investmen	nts	Group	Millions of	-	-	474	725	1,046
 社員の給与および手当の総額		グループ	Yen 百万円					
Total Employee-Related Expens	ses (Salaries + Compensation)	Group	Millions of Yen	33,165	32,770	32,023	31,537	30,869
社員の平均報酬(中央値)		グループ	万円			404	110	470
Median Compensation of En	nployees	Group	Ten Thousands of Yen	-	-	491	449	472
サービス介助士資格取得者数		グループ	人	460	F40	FC0	F74	F42
Number of Employees with Ser	vice Care-Fitter Qualifications	Group	Persons	460	540	568	571	543
 L G B T 研修累計受講者数	社員			_	75	500	1,767	3,674
Aggregate Number of	Employees	グループ	人		, ,		1,707	3,074
Employees and Tenants That	テナントさま	Group	Persons	_	_	28	251	647
Have Undergone LGBT Manner	Tenants							
ユニバーサルマナー検定3級	社員			_	309	1,249	2,787	3,952
累計受講者数	Employees	グループ	人		303	1/2 13	2,707	3,332
Number of Employees and	 テナントさま	Group	Persons					
Tenants That Have Taken the Rank 3 Universal Manner	Tenants			-	-	4	131	168
組合加入社員比率 * 2★		グループ						
相口加入社員比率 * 2 ★ % of Employees Unionized *2 ★		グルーフ Group	%	-	_	93	94	94
OHSAS 18001 認証取得数		グループ	件					
OHSAS 18001 Certification	Sites	Group	Sites	0	0	0	0	0
	 社員			0.7	100	7.0	C 1	70
労働災害による負傷者数	Employees			87	100	76	61	78
Injuries from Occupational	請負業者	グループ	人	0	0	0	0	0
Accidents	Contractors	Group	Persons	U	U		0	0
	計			87	100	76	61	78
	Total			<u> </u>				
労働災害による死亡者数★	社員			0	0	0	0	0
Number of Work-Related	Employees							
Fatalities*	請負業者 Contractors	グループ Group	人 Persons	0	0	0	0	0
	計	- Croup	Tersons					
	Total			0	0	0	0	0
休業災害発生率(LTIFR)★				4.06	0.70		2.02	0.04
Lost-Time Injury	Employees	グループ		1.36	0.72	1.40	0.83	0.94
Frequency Rate (LTIFR) *	請負業者	Group	-	0	0	0	0	0
	Contractors			U	U	U	0	U
職業性疾病発生率(OIFR)	社員			0	0	0	0	0
*	Employees	グループ	_	O				
Occupational Illness	請負業者	Group		0	0	0	0	0
Frequency Rate (OIFR) *	Contractors			_				

^{*1} 各年4月と10月の合計 Totals from April and October of each year

In fiscal 2018, MARUI GROUP began receiving third-party verification for these figures from the Japan Quality Assurance Organization.

^{*2} 各年3月31日現在 As of March 31 of each year

^{★ 2018}年3月期から、外部の第三者である一般財団法人日本品質保証機構(JQA)さまより 検証を受けています。

株式会社丸井グループ MARUI GROUP CO., LTD.

最終更新日:2019年12月12日

社会	Society	Last Updated: December 12, 2019
	,	

お取引先さま Business Partners							
	バウンダリ	単位	2015年3月期	2016年3月期	2017年3月期	2018年3月期	2019年3月期
	Boundary	Unit	Fiscal 2015	Fiscal 2016	Fiscal 2017	Fiscal 2018	Fiscal 2019
お取引先さま説明会開催回数	グループ	回	_	1	2	2	1
Number of Explanatory Forums for Business Partners	Group	Times					
地域・社会 Communities and Society							
	バウンダリ	単位	2015年3月期	2016年3月期	2017年3月期	2018年3月期	2019年3月期
	Boundary	Unit	Fiscal 2015	Fiscal 2016	Fiscal 2017	Fiscal 2018	Fiscal 2019
寄付金額(寄付金+賦課金)	グループ	百万円			4.44	125	107
Total Amount of Corporate or Group Donations	Group	Millions of Yen	_	-	141	135	187
情報セキュリティ Information Security							
情報セキュリティ方針 有 Policy on Data Security Protection Yes	MARUI GROU	101maruigi P Informatio 101maruigi	roup.co.jp/susta on Security Polic roup.co.jp/en/su	у			
個人情報保護方針 有 Policy on Privacy Security Protection Yes	http://www.0 MARUI GROU	<u>101maruig</u> P Informatio	roup.co.jp/susta on Security Polic roup.co.jp/en/su	У			
ソーシャルメディア方針 Policy on Social Media Privacy Security Protection	http://www.0	101maruigi P Social Med	「イアポリシー」 roup.co.jp/susta dia Security Polic roup.co.jp/en/su	ту			
	バウンダリ Boundary	単位 Unit	2015年3月期 Fiscal 2015	2016年3月期 Fiscal 2016	2017年3月期 Fiscal 2017	2018年3月期 Fiscal 2018	2019年3月期 Fiscal 2019
ISO 27001 取得数 ISO 27001 Certification Sites	グループ Group	件 Sites	1	1	1	1	1
ISO 20000 取得数	グループ	件	-1	4	-	1	-
ISO 20000 Certification Sites	Group	Sites	1	1	1	1	1
プライバシーマーク取得数	グループ	社	4	4	6	6	6
Number of PrivacyMark-Certified Group Companies	Group	Companies					
情報セキュリティ違反件数 Number of Data Security Violations	グループ Group	件 Violations	0	0	0	0	0
情報セキュリティ違反罰金額 Total Cost of Fines for Information Security Violations	グループ Group	円 Yen	0	0	0	0	0

Last Updated: December 12, 2019

ーポレートガバナンス(Corporate Governan	ce							
			バウンダリ Boundary	単位 Unit	2015年3月期 Fiscal 2015	2016年3月期 Fiscal 2016	2017年3月期 Fiscal 2017	2018年3月期 Fiscal 2018	2019年3月期 Fiscal 2019
		女			0	0	0	0	0
取締役数	社内	Women			U	U	U	U	O
Number of Directors	Number of Internal	男			8	4	4	4	4
	Directors	Men				•		•	•
		計			8	4	4	4	4
	-	Total	単体:						
	独立社外	女 Women	丸井グループ Non-consolidated:	人 Members	1	1	1	1	1
	Number of	男	MARUI GROUP						
	Independent	Men			1	1	1	2	2
	Directors								
		Total			2	2	2	3	3
	 総計				10			7	7
	Total				10	6	6	7	7
取締役兼務執行役員数				人	8	4	4	4	4
Number of Corporate Exe	cutive Officers on the	Board		Members	J	•	•	•	'
取締役兼務執行役員比率			単体:		80	67	67	57	57
% of Corporate Executive	Officers on the Board	d 	丸井グループ Non-consolidated:						
独立社外取締役比率	are on the Deard		MARUI GROUP	%	20	33	33	43	43
% of Independent Directory 女性取締役比率	ors on the Board								
タ注 が が が が が が が が が が が が が	·d				10	17	17	14	14
70 OF WOMEN ON the Boar	<u> </u>	女							
監査役数	社内	Women			0	0	0	0	0
Number of Audit &	Number of Internal				_	_		_	_
Supervisory Board	Audit & Supervisory	Men			2	2	2	2	2
Members	Board Members	計			2	2		2	2
		Total			2	2	2	2	2
		女	単体: 丸井グループ	人	0	0	0	0	0
	独立社外	Women	Non-consolidated: MARUI GROUP	Members	U	U	U	U	0
	Number of Independent	男			2	2	2	2	2
	Audit & Supervisory	Men				_		_	
	Board Members	計 			2	2	2	2	2
		Total							
	総計 Total				4	4	4	4	4
独立社外監査役比率	Total								
% of Independent Audit 8	& Supervisory Board N	1embers	単体: 丸井グループ		50	50	50	50	50
女性監査役比率	· · · · ·		Non-consolidated: MARUI GROUP	%					
% of Female Audit & Sup	ervisory Board Memb	ers	MARUI GROUP		0	0	0	0	0
役員の平均年齢			単体: 丸井グループ	歳	F-7	F0	F0	60	C 4
Average Age of Board Me	mbers		Non-consolidated: MARUI GROUP	Age	57	59	59	60	61
取締役上限年齢			グループ	歳			なし		
Age Limit for Board Meml	bers		Group	Age			None		
取締役任期			グループ	年	1	1	1	1	1
Term Limits for Board Me	mbers		Group	Years	1	1	1	1	1
執行取締役任期			グループ	年	1	1	1	1	1
Term Limits for Executive	Directors		Group	Years			1		

Last Updated: December 12, 2019

ーポレートガバナンス Co	orporate Governan	ce							
			バウンダリ Boundary	単位 Unit	2015年3月期 Fiscal 2015	2016年3月期 Fiscal 2016	2017年3月期 Fiscal 2017	2018年3月期 Fiscal 2018	2019年3月期 Fiscal 2019
取締役会開催回数				回	10	10	10	10	10
Number of Board Meetings	6			Times	10	10	10	10	10
取締役会出席率			単体:	%	100	100	100	100	99
Board Meeting Attendance	2		丸井グループ	,,,	100	100	100	100	
独立取締役出席率			Non-consolidated: MARUI GROUP	%	100	100	100	100	97
Attendance of Independen		Meetings							
取締役会出席率75%以下取締				人	0	0	0	0	0
Number of Directors Attending Les	ss Than 75% of Board Mee	etings		Members					
監査役会開催回数	M			□ Time on	15	16	16	16	17
Number of Audit Committe	ee Meetings			Times					
監査役会出席率 Audit Committee Meeting	Attendance		単体 : 丸井グループ	%	100	100	100	100	99
独立監査役出席率			Non-consolidated: MARUI GROUP	%	100	100	100	100	97
Attendance of Independen		Meetings		,,,	100	100		100	
監査役会出席率75%以下監査				人	0	0	0	0	0
Number of Auditors Attending		rd Meetings		Members				_	_
+1./=/0.12 **	女 				1	2	3	3	3
執行役員数	Women								
Number of Non-	男 Men	-	人	12	14	13	14	13	
Executive Directors			グループ	Members					
on the Board	計 Total		Group		13	16	16	17	16
女性執行役員比率	Total								
Ratio of Female Executive	Officers			%	7.7	12.5	18.8	17.6	18.8
指名・報酬委員会委員数	 社内	女							
Number of Nominating and	Number of Internal	Women			0	0	0	0	0
Compensation Committee Members	Nominating and Compensation Committee Members	男 Men			3	3	1	1	1
	Committee Hembers	計 Total			3	3	1	1	1
	独立社外 Number of	女 Women	単体: 丸井グループ Non-consolidated: MARUI GROUP	人 Members	-	1	1	1	1
	Independent Nominating and Compensation	男 Men	PIAKOI GROOF		1	1	1	1	1
	Committee Members	計 Total			1	2	2	2	2
	総計 Total				4	5	3	3	3
指名・報酬委員会開催回数 Number of Nominating and Co		e Meetings	単体: 丸井グループ	□ Times	0	2	3	4	4
指名・報酬委員会出席率 Nominating and Compensatio	·		利井グループ Non-consolidated: MARUI GROUP	%	-	100	100	100	100

Last Updated: December 12, 2019

	バウンダリ Boundary	単位 Unit	2015年3月期 Fiscal 2015	2016年3月期 Fiscal 2016	2017年3月期 Fiscal 2017	2018年3月期 Fiscal 2018	2019年3月期 Fiscal 2019
			4.4	1.0	20	4.0	4.
Number of Compliance Promotion Board Members	グループ	Members	14	16	20	16	10
コンプライアンス推進会議開催回数	Group		2	2	2	2	,
Number of Compliance Promotion Board Meetings		Times	2	2	2	2	2
広報IR委員会委員数		人	9	9	9	10	10
Number of Public Relations IR Committee Members	グループ	Members	9	9	9	10	7(
広報IR委員会開催回数	Group		5	5	6	5	(
Number of Public Relations IR Committee Meetings		Times	3	3	0	5	,
内部統制委員会委員数		人	14	15	15	15	16
Number of Internal Control Committee Members	グループ	Members	14	13	13	15	Τ,
内部統制委員会開催回数	Group		2	2	2	2	
Number of Internal Control Committee Meetings		Times				2	•
環境・社会貢献推進委員会委員数		人	10	10	10	11	1:
Number of Environment CSR Promotion Committee Members	グループ	Members	10	10	10	11	1.
環境・社会貢献推進委員会開催回数	Group		4	2	3	4	
Number of Environment CSR Promotion Committee Meetings		Times	4		3	4	•
個人情報保護推進委員会委員数							
Number of Personal Information Protection Promotion		人 Members	10	9	9	10	10
Committee Members	グループ	Tierribers					
個人情報保護推進委員会開催回数	Group						
Number of Personal Information Protection Promotion		Times	2	2	2	3	
Committee Meetings							
情報セキュリティ委員会委員数		人	_	_	_	_	1
Number of Information Security Committee Members	グループ	Members					
情報セキュリティ委員会開催回数	Group	回	_	_	_	_	
Number of Information Security Committee Meetings		Times					
安全管理委員会委員数		人	13	13	14	13	1
Number of Safety Control Committee Members	グループ	Members	13	15	17	15	1.
安全管理委員会開催回数	Group		2	2	3	2	
Number of Safety Control Committee Meetings		Times	۷	2	J		•
インサイダー取引防止委員会委員数		人	5	5	6	7	
Number of Insider Trading Prevention Committee Members	グループ	Members	5	5	0		
インサイダー取引防止委員会開催回数	Group		2	7	2	2	
Number of Insider Trading Prevention Committee Meetings		Times	2	2	2	2	

ESGデータブック ESG DATA BOOK

Last Updated: December 12, 2019 ガバナンス Governance

株式会社丸井グループ MARUI GROUP CO., LTD.

最終更新日:2019年12月12日

報酬 Compensation								
		バウンダリ Boundary	単位 Unit	2015年3月期 Fiscal 2015	2016年3月期 Fiscal 2016	2017年3月期 Fiscal 2017	2018年3月期 Fiscal 2018	2019年3月期 Fiscal 2019
CEO報酬	基本報酬 Base Salary		百万円	0	0	84	84	84
Compensation of Chief Executive Officer	業績連動賞与 Bonuses	単体: 丸井グループ		0	0	8	9	9
	業績連動型株式報酬 Other Compensation	Non-consolidated: MARUI GROUP	Millions of Yen	0	0	9	9	9
	計 Total			0	0	102	102	102
取締役報酬	基本報酬 * Base Salary [*]			173	165	149	148	156
(社外取締役を除く) Compensation of Directors	ストックオプション Stock Options			27	22	0	0	0
(Excluding External Directors)	業績連動賞与 Bonuses	単体: 丸井グループ Non-consolidated: MARUI GROUP	百万円 Millions of Yen	0	0	15	16	17
	業績連動型株式報酬 Other Compensation			0	0	16	16	17
	計 Total			200	187	182	181	191
監査役報酬	基本報酬 Base Salary		百万円 Millions of Yen	34	35	34	34	35
(社外監査役を除く) Compensation of Audit &	ストックオプション Stock Options	With		0	0	0	0	0
Supervisory Board Members	業績連動賞与 Bonuses	単体: 丸井グループ Non-consolidated: MARUI GROUP		0	0	0	0	0
(Excluding External Audit & Supervisory Board Members)	業績連動型株式報酬 Other Compensation			0	0	0	0	0
	計 Total			34	35	34	34	35
社外役員報酬	基本報酬 Base Salary			33	37	44	54	49
Compensation of External Directors and External Audit &	ストックオプション Stock Options	H/+ .		0	0	0	0	0
Supervisory Board Members	業績連動賞与 Bonuses	単体: 丸井グループ Non-consolidated: MARUI GROUP	百万円 Millions of Yen	0	0	0	0	0
	業績連動型株式報酬 Other Compensation			0	0	0	0	0
	計 Total			33	37	44	54	49

株主権 Shareholder Rights

買収防衛策 なし Anti-Takeover Measures None

会計監査 Accounting Auc	lits							
		バウンダリ Boundary	単位 Unit	2015年3月期 Fiscal 2015	2016年3月期 Fiscal 2016	2017年3月期 Fiscal 2017	2018年3月期 Fiscal 2018	2019年3月期 Fiscal 2019
会計監査人への報酬	監査費 Audit Fees			100	93	96	95	98
Compensation of 非監査費 Accounting Auditors Non-Audit Fees	単体: 丸井グループ Non-consolidated: MARUI GROUP	百万円 Millions of Yen	1	1	1	1	1	
	計 Total			101	94	97	97	100

^{*} 子会社を除く

Excludes subsidiaries

Last Updated: December 12, 2019

ンプライアンス Compliance								
クローバック方針 REVIEW Clawback provision	有 Yes	http://www.0 Included in th http://www.0	101maruig e MARUI G 101maruig	トガバナンス報告i roup.co.jp/pdf/co ROUP Corporate roup.co.jp/pdf/co	gr.pdf Governance Rep	oort		
倫理規範 Business Ethics Policy	有 Yes	Included in th	101maruig e MARUI G	む roup.co.jp/ci/act ROUP Code of Co roup.co.jp/en/ci/	nduct			
腐敗防止方針	有	同上						
Anti-Corruption Policy	Yes	Same as Abo	ve					
贈収賄方針	有	同上						
Anti-Bribery Policy	Yes	Same as Abo	ve					
税の透明性の方針 Policy on Tax Transparency	有 Yes	MARUI GROU http://www.0	101maruig P Tax Policy 101maruig	roup.co.jp/en/su				
ロビー活動と政府への献金の方針	有	「グループ行動 http://www.0		む <u>roup.co.jp/ci/act</u>	ion html#action	1		
Corporate Public Policy and Lobbying	Yes			ROUP Code of Co		<u>T</u>		
corporate rabile rolley and Lobbying	165	http://www.0	101maruig	roup.co.jp/en/ci/	action.html#act			
公益通報者保護方針	有			ートガバナンス・ス	_			
Employee Protection / Whistle-Blower Policy	⊕ Yes			roup.co.jp/pdf/co ROUP Corporate		_		
Employee Protection / Whistie-blower Policy	165			roup.co.jp/pdf/co				
- 原体のの利益担応され	+			トガバナンス・ガイ				
取締役の利益相反方針 Conflicts of Interest Policy	有 Yes	http://www.0101maruigroup.co.jp/pdf/cgg_20190520.pdf Included in the MARUI GROUP Corporate Governance Guidelines						
Connects of Interest Policy	res			up.co.jp/pdf/cgg_2				
取締役の関連当事者取引方針	有	同上						
Policy on Related Party Transactions	Yes	Same as Abo	ve					
		バウンダリ Boundary	単位 Unit	2015年3月期 Fiscal 2015	2016年3月期 Fiscal 2016	2017年3月期 Fiscal 2017	2018年3月期 Fiscal 2018	2019年3月期 Fiscal 2019
内部通報窓口への通報件数 REVIEW Number of reports filed through whistle-blowing	system	グループ Group	件 Violations	42	48	35	65	44
腐敗防止違反件数 REVIEW			件	0	0	0	0	
Number of Fines and Penalties for Corruption		グループ	Violations	0	0	0	0	(
腐敗防止違反罰金額		Group	円	0	0	0	0	(
Total Cost of Fines and Penalties for Corruption			Yen	U	0	0	U	
法令違反件数 REVIEW			件	0	0	0	0	(
Number of Incidents of Non-Compliance		グループ	Incidents					
法令違反罰金額		Group	円	0	0	0	0	C
Total Cost of Incidents of Non-Compliance			Yen					
行動規範・倫理基準に対する違反件数 REVIEW Number of code of conduct or ethics breaches		グループ	件	-	-	-	-	1
お客さまのプライバシー侵害・苦情に対する違反件数	h peview	Group	Incidents					
- 6× 3 ナル・コス・ハン・・・・・・・・・・・・・・・・・・・・・・・・・・・・・・・・・・	X REVIEW	グループ	件	_	-	-	_	C
	nlainte	Group	Incidente					
Number of cases of customer privacy violations or com 政治献金額	plaints	Group グループ	Incidents 円					



Independent Verification Report

To: Marui Group Co., Ltd.

1. Objective and Scope

Japan Quality Assurance Organization (hereafter "JQA") was engaged by Marui Group Co., Ltd. (hereafter "the Company") to provide an independent verification on "Marui Group's FY2018 GHG emissions calculation report (Scope 1, 2 and 3)", "Marui Group's FY2018 waster consumption calculation report", "Marui Group's FY2018 waste disposed calculation report", "Marui Group's FY2018 Usage of electricity including renewable energy and the thermal usage calculation report" (hereafter "the Reports"). The content of our verification was to express our conclusion, based on our verification procedures, on whether the statement of information in the Reports was correctly measured and calculated, in accordance with the "GHG emissions calculation rule, ver.3", the "Water consumption calculation rule, ver. 1" (hereafter "the Rules"). The purpose of the verification is to evaluate the Reports objectively and to enhance the credibility of information regarding GHG emissions in the Reports.

*The FY (fiscal year) 2018 of the Company ended on March 31, 2019.

2. Procedures Performed

JQA conducted verification in accordance with "ISO 14064-3" for GHG emissions, Fuels and HFCs usage, and Usage of electricity including renewable energy and the thermal usage, as well as with ISAE3000 for the data of Water and Waste. The scope of this verification assignment includes Scope 1 (direct emissions of CO2 derived from the usage of fuels and hydrofluorocarbons), Scope2 (indirect emissions derived from the usage of electricity including renewable energy and the thermal usage) and 15 categories of Scope 3, covering energy-derived CO2 emissions and hydrofluorocarbons such as R22, R404A, R407C, R410A, R134a and R123 (hereafter "HFCs"). The data of Water and Waste covers Total water used, Total wastewater, Total municipal water supplies, Fresh surface water, Fresh ground water, Water returned to the source of extraction at similar or higher quality as raw water extracted and Total net fresh water consumption for the water consumption; and Total waste, Waste Recycled, % of Recycled materials, Waste sent to landfills for the waste disposed. The verification was conducted to a limited level of assurance and quantitative materiality was set at 5 percent of the total emissions in the Reports. The organizational boundaries for Scope 1 and 2 included 66 domestic sites.

Our verification procedures included:

- Visiting the Company's Head Office to perform validation to check the Rule prior to the Site Visit.
- Visiting three sampling sites for Scope 1 and 2; Head Office for Scope 3, which were selected by the Company.
- On-site assessment to check GHG source and Monitoring points for CO2 emissions (Scope 1 and 2) and HFCs emissions (Scope 1); Monitoring points for water consumption and Waste sources for waste disposed; calculation scenario and allocation method for CO2 emissions of Scope 3; Monitoring and Calculation system and its controls for overall.
- Vouching: Cross-checking the GHG emissions data against evidence for all sampling site.

3. Conclusion

Based on the procedures described above, nothing has come to our attention that caused us to believe that the statement of the information regarding the Company's FY2018 GHG emissions, the data of Water and Waste, Fuels and HFCs usage, and Usage of electricity including renewable energy and the thermal usage in the Report as summarized in the table below, is not materially correct, or has not been prepared in accordance with the Rule.

^{*}Please refer to the next page.



Table: Environmental data reported by Marui Group Co., Ltd for the FY2018

CHC (+ CO2)	Scope1	Scope2	Scope3	Total			
GHG emissions (t-CO2)	15,109	96,232	399,926	511,267	7 1		
Water(m3)	Total water used	T otal wastewater	Total municipal water supplies	Fresh surface water	Fresh ground water	Water returned to the source of extraction at similar or higher quality as raw water extracted	
	1,463,370	1,454,489	1,459,392	0	3,978	0	1,463,370
Waste	Total waste (t)	Waste Recycled (t)	% of Recycled materials (%)	Waste sent to landfills for the waste disposed (t)			
	14,419	8,524	59	5,895			
Fuels and HFCs Usage	City Gas (m3)	Fuel oil A (k])	Deasel oil (k1)	Gasoline (kl)	HFCs (t-CO2)		
	4,920,908	6	395	18	2,986	1	
Usage of electricity including renewable energy and the	Electricty (kWh)	Hot water (GJ)	Cold water (GJ)	Steam (GJ)	1 -1	- F.!!!	
thermal usage	193,895,552	40,265	38,509	0			

4. Consideration

The Company was responsible for preparing the Reports, and JQA's responsibility was to conduct verification of GHG emissions and other environmental data in the Reports only. There is no conflict of interest between the Company and JQA.

Sumio Asada, Board Director

For and on behalf of Japan Quality Assurance Organization

1-25, Kandasudacho, Chiyoda-ku, Tokyo, Japan

June 10, 2019

^{*}Please refer to the previous page.



Information on a Social Dimension Verification Report

To: Marui Group Co., Ltd.

1. Objective and Scope

Japan Quality Assurance Organization (hereafter "JQA") was engaged by Marui Group Co., Ltd. (hereafter "the Company") to provide an independent verification on "Marui Group's Fiscal Year ended March 31, 2019* indicators of a social dimension calculation report" (hereafter "the Report"). The content of our verification was to express our conclusion, based on our verification procedures, on whether the statement of information regarding the indicators of a social dimension in the Report, as shown in Table 1, was correctly calculated, in accordance with the "indicators of a social dimension calculation rule, ver.2" (hereafter "the Rule"). The purpose of the verification is to evaluate the Report objectively and to enhance the credibility of information regarding indicators of a social dimension in the Report.

Table 1. Indicators of a social dimension

1	of the final cutoff of a bootal annembre		
1.	Female share of total workforce	6. Employees Unionized	11. Lost-Time Injury Frequency Rate (LTIFR) - Employees
2.	Females in management positions *1	7. Total employee turnover rate	12. Lost-Time Injury Frequency Rate (LTIFR) - Contractors
3.	Females in junior management positions *1	8. Voluntary employee turnover rate	13. Occupational Illness Frequency Rate (OIFR) - Employees
4.	Females in management positions in revenue- generating functions	9. The number of work-related fatalities - Employees	14. Occupational Illness Frequency Rate (OIFR) - Contractors
5.	Disabled in Workforce *2	10. The number of work-related fatalities - Contractors	*

2. Procedures Performed

JQA conducted verification in accordance with "ISAE 3000". The scope of this verification assignment includes indicators shown in Table 1. The verification was conducted to a limited level of assurance and quantitative materiality was set at 5 percent of the each indicator in the Report. The organizational boundaries included 205 domestic sites.

Our verification procedures included:

- Visiting the Company's Head Office to perform validation to check the Rule including the boundaries and the calculation formulas, and to perform verification to check the indicators in the Reports including Monitoring and Calculation system and its controls for overall.
- Vouching: Cross-checking the indicators against evidence.

3. Conclusion

Based on the procedures described above, nothing has come to our attention that caused us to believe that the statement of the information regarding the Company's Fiscal Year ended March 31, 2019 indicators of a social dimension in the Report, is not materially correct, or has not been prepared in accordance with the Rule.

4. Consideration

The Company was responsible for preparing the Report, and JQA's responsibility was to conduct verification of indicators of a social dimension in the Report only. There is no conflict of interest between the Company and JQA.

Sumio Asada, Board Director

For and on behalf of Japan Quality Assurance Organization

1-25, Kandasudacho, Chiyoda-ku, Tokyo, Japan

June 17, 2019



Marui Group Co., Ltd.

Type of Engagement: Annual Review

Date: 9 December 2019 **Engagement Leaders:**

Wakako Mizuta, wakako.mizuta@sustainalytics.com, (+81) 3 4571 2343 Marie Toyama, marie.toyama@sustainalytics.com, (+81) 3 4571 2343

Introduction

In October 2018, Marui Group Co., Ltd. (Marui Group) issued a green bond aimed at financing and refinancing expenditures related to renewable energy, energy efficiency and renewable power generation (the "Green Bond"). In November 2019, Marui Group engaged Sustainalytics to review the projects funded through the Green Bond and provide an assessment as to whether the projects met the Use of Proceeds criteria and the Reporting commitments outlined in the Marui Group Green Bond Framework (the "Green Bond Framework").1

Evaluation Criteria

Sustainalytics evaluated the projects funded in 2018 and 2019 based on whether the projects:

- 1. Met the Use of Proceeds and Eligibility Criteria outlined in the Green Bond Framework; and
- 2. Reported on the Key Performance Indicators (KPIs) for each Use of Proceeds criteria outlined in the Green Bond Framework.

Table 1 lists the Use of Proceeds and Eligibility Criteria, while Table 2 list the associated the KPIs.

Table 1: Use of Proceeds and Eligibility Criteria

Marui Group has committed that the proceeds of the Green Bond will be allocated towards financing and refinancing projects that meet the following eligibility criteria, and that refinancing of projects will be limited to existing projects with a look-back period of 24 months prior to the date of issuance of the Green Bond.

Use of Proceeds	Eligibility Criteria
(A) Source 100% of electricity from renewable power sources	Costs related to MARUI GROUP' efforts to achieve 100% renewable energy utilization, mainly via solar and wind power, consumed by its business segments
(B) Reduction of GHG emissions	Costs related to energy-saving efforts at stores and offices
(C) Renewable power generation	Costs related to implementation of renewable energy power generation projects

¹ Marui Group Green Bond Framework and Sustainalytics Second-Party Opinion: https://www.sustainalytics.com/wp-content/uploads/2018/09/Marui-Group_Green-Bond-Framework-Overview_SPO_Final.pdf



Table 2: Key Performance Indicators

Marui Group has committed to report on the following impact indicators on an annual basis throughout the term of the bond.

Key performance indicators						
(A) Source 100% of electricity from renewable power sources	Ratio of renewable power to the Group's total power consumption (%)					
(B) Reduction of GHG emissions	Rate of reduction of the group wide total GHG emissions in comparison to the level in the fiscal year ending March 31, 2017 (%)					
(C) Renewable power generation	Amount of renewable power generation (kWh)					

Issuing Entity's Responsibility

Marui Group is responsible for providing accurate information and documentation relating to the details of the projects that have been funded, including description of projects, estimated and realized costs of projects, and project impact.

Independence and Quality Control

Sustainalytics, a leading provider of ESG and corporate governance research and ratings to investors, conducted the verification of Marui Group's Green Bond Use of Proceeds. The work undertaken as part of this engagement included collection of documentation from Marui Group employees and review of documentation to confirm the conformance with the Green Bond Framework.

Sustainalytics has relied on the information and the facts presented by Marui Group with respect to the Nominated Projects. Sustainalytics is not responsible nor shall it be held liable if any of the opinions, findings, or conclusions it has set forth herein are not correct due to incorrect or incomplete data provided by Marui Group.

Sustainalytics made all efforts to ensure the highest quality and rigor during its assessment process and enlisted its Sustainability Bonds Review Committee to provide oversight over the assessment of the review.

Conclusion

Based on the limited assurance procedures conducted,² nothing has come to Sustainalytics' attention that causes us to believe that, in all material respects, the reviewed bond projects, funded through proceeds of Marui Group's Green Bond, are not in conformance with the Use of Proceeds and Reporting Criteria outlined in the Green Bond Framework.

² Sustainalytics limited assurance process includes reviewing the documentation relating to the details of the projects that have been funded, including description of projects, estimated and realized costs of projects, and project impact, which were provided by the Issuer. The Issuer is responsible for providing accurate information. Sustainalytics has not conducted on-site visits to projects.



Detailed Findings

Table 3: Detailed Findings

Eligibility Criteria	Procedure Performed	Factual Findings	Error or Exceptions Identified
Use of Proceeds Criteria	Verification of the projects funded by the Green Bond in 2018 and 2019 to determine if projects aligned with the Use of Proceeds Criteria outlined in the Green Bond Framework and above in Table 1.	All projects reviewed complied with the Use of Proceeds criteria.	None
Reporting Criteria	Verification of the projects funded by the Green Bond in 2018 and 2019 to determine if impact of projects was reported in line with the KPIs outlined in the Green Bond Framework and above in Table 2. For a list of KPIs reported please refer to Appendix 2.	All projects reviewed reported on KPI per Use of Proceeds criteria.	None



Appendix 1: List of Project Categories Reviewed

Use of Proceeds Category	Description	Look-back period for refinanced projects	All projects in category meet Use of Proceeds Criteria
(A) Source 100% of electricity from renewable power sources	Costs related to purchase of power from renewable energy sources and transitioning to power from renewable energy sources (costs of switching power purchase agreements)	None	
(B) Reduction of GHG emissions	 Costs related to LED lights (at least 40% of the reduction in power consumption) Costs related to air-conditioners (at least 30% reduction on power consumption) Costs related to hot and cold water dispensers and cooling water pumps (at least a 30% reduction on power consumption) Costs related to transformers (at least 50% of the reduction in power consumption) Costs related to escalators and elevators (at least 30% of the reduction in power consumption) 	Confirmed that the lookback period for all the refinanced projects are within 24 months prior to the issuance date of the Green Bond.	Yes
(C) Renewable power generation	Costs of operating solar or wind power generation facilities		

Appendix 2: Impact Reporting by Eligibility Criteria

Use of Proceeds Category	KPIs
(A) Source 100% of electricity from renewable power sources	Ratio of renewable power to the Group's total power consumption: 1.1%
(B) Reduction of GHG emissions	Rate of reduction of the group wide total GHG emissions in comparison to the level in the fiscal year ending March 31 2017: 5.8%
(C) Renewable power generation	Amount of renewable power generation: 383,614 kWh



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Sustainalytics

Sustainalytics is a leading independent ESG and corporate governance research, ratings and analytics firm that supports investors around the world with the development and implementation of responsible investment strategies. With 13 offices globally, the firm partners with institutional investors who integrate ESG information and assessments into their investment processes. Spanning 30 countries, the world's leading issuers, from multinational corporations to financial institutions to governments, turn to Sustainalytics for second-party opinions on green and sustainable bond frameworks. Sustainalytics has been certified by the Climate Bonds Standard Board as a verifier organization, and supports various stakeholders in the development and verification of their frameworks. In 2015, Global Capital awarded Sustainalytics "Best SRI or Green Bond Research or Ratings Firm" and in 2018 and 2019, named Sustainalytics the "Most Impressive Second Party Opinion Provider. The firm was recognized as the "Largest External Reviewer" by the Climate Bonds Initiative as well as Environmental Finance in 2018, and in 2019 was named the "Largest Approved Verifier for Certified Climate Bonds" by the Climate Bonds Initiative. In addition, Sustainalytics received a Special Mention Sustainable Finance Award in 2018 from The Research Institute for Environmental Finance Japan and the Minister of the Environment Award in the Japan Green Contributor category of the Japan Green Bond Awards in 2019.

For more information, visit www.sustainalytics.com

Or contact us info@sustainalytics.com







