



## Participation in the Forum for Integrated Corporate Disclosure and ESG Dialogue

MARUI GROUP emphasizes the importance of dialogue in its co-creation efforts with shareholders and other investors. For this reason, I became a member of the Forum for Integrated Corporate Disclosure and ESG Dialogue, which was established by the Ministry of Economy, Trade and Industry (METI) as a platform for discussion with investors on the topic of integrated corporate disclosure. This forum is a venue for dialogue between companies and investors with regard to topics such as the *Guidance for Integrated Corporate Disclosure and Company-Investor Dialogue for Collaborative Value Creation: ESG Integration, Non-Financial Information Disclosure, and Intangible Assets into Investment* (Guidance for Collaborative Value Creation) created by METI in 2017 and how to use, disseminate, and entrench this guidance.

The Guidance for Collaborative Value Creation provides a guideline for companies on how to systematically organize information on corporate philosophies, business models, strategies, corporate governance, and other matters in an integrated manner to facilitate improvements to information disclosure and investor engagement. At a forum meeting, I made a presentation on MARUI GROUP's co-creation sustainability management and on *Co-Creation Management Report 2017* based on the Guidance for Collaborative Value Creation. I also

took part in frank discussions on business models, KPIs, and the United Nations Sustainable Development Goals as they pertain to integrated reporting in past meetings and formulated action plans based on these discussions. In preparing *Co-Creation Management Report 2018*, we referenced the Guidance for Collaborative Value Creation as well as the International Integrated Reporting Framework released by the International Integrated Reporting Council.

METI has prepared a logo for the Guidance for Collaborative Value Creation to support management and information disclosure activities that reference this guidance. Endorsing the objectives of this guidance, we proudly display this logo on *Co-Creation Management Report 2018*.

### Hirotsugu Kato

Member of Forum for Integrated Corporate Disclosure and ESG Dialogue

Director and Senior Executive Officer  
Chief Digital Officer, General Manager, IR Department  
in charge of Corporate Planning and ESG Promotion,  
MARUI GROUP CO., LTD.

