Nariaki Fuse

Shares held: 9,800

Mar. 1982 Joined the Company Apr. 2007 Director, M & C SYSTEMS CO., LTD.

Apr. 2011 Executive Officer

Born: June 1959

Audit & Supervisory Board Member (Full time)

Managing Executive Officer M & C SYSTEMS CO., LTD.

Apr. 2013 President and Representative Director,

Jun. 2013 Director and Executive Officer

In charge of Audit and

Chief Information Officer

Jun. 2018 Audit & Supervisory Board Member (Full time) (Incumbent)

Information Systems

Apr. 2016 Senior Executive Officer and

In charge of Audit

Apr. 2015 Senior Executive Officer

Participation in committees:

Compliance Promotion Board

Internal Control Committee

M & C SYSTEMS CO., LTD. (Incumbent)

Directors



Hiroshi Aoi

President and Representative Director Shares held: 1,538,300 Born: January 1961

- Jul. 1986 Joined the Company Apr. 1991 Director and General Manager, Sales Planning Headquarters
- Apr. 1995 Managing Director and Deputy General Manager Sales Promotion Headquarters and General Manager, Sales Planning Division
- Jan. 2001 Managing Director and General Manager, Sales Promotion Headquarters
- Jun. 2004 Executive Vice President and Representative Director
- Apr. 2005 President and Representative Director
- Oct. 2006 President and Representative Director Representative Executive Officer (Incumbent)

Participation in committees: Management Committee (Chairman) Compliance Promotion Board (Chairman) Public Relations IR Committee (Chairman) Nominating and Compensation Committee



Masahiro Muroi

External Director Shares held: 0 Born: July 1955

- Apr. 1978 Joined Nomura Computer System Co., Ltd. (currently Nomura Research Institute 1td.)
- Jun. 2000 Member of the Board, Nomura Research Institute, Ltd.
- Apr. 2002 Senior Corporate Managing Director, Member of the Board
- Nomura Research Institute, Ltd. Apr. 2009 Representative and Senior Executive Managing Director, Member of the Board,
- Nomura Research Institute, Ltd. Apr. 2013 Representative and Vice President
- Member of the Board, Nomura Research Institute, Ltd.
- Jun. 2016 External Director, Ryoden Corporation (Incumbent) Jun. 2017 External Director (Incumbent)
- Jun. 2018 Audit & Supervisory Board Member The Norinchukin Bank (Incumbent)



Etsuko Okajima External Director

Shares held: 0 Born: May 1966 Apr. 1989 Joined Mitsubishi Corporation Jan. 2001 Joined McKinsey & Company Jul. 2005 Representative and CEO, GLOBIS Management Bank Jun. 2007 President & CEO. ProNova Inc. (Incumbent) Jun. 2014 External Director (Incumbent) Nov. 2015 Outside Director. Lancers, Inc. (Incumbent) Dec. 2015 Outside Director SEPTENI HOLDINGS CO. LTD (Incumbent) Mar. 2016 Outside Director, Link and Motivation Inc. (Incumbent) Participation in committees:

Nominating and Compensation Committee



Yoshitaka Taguchi External Director Shares held: 0

Born: April 1961 Mar. 1985 Joined Seino Transportation Co., Ltd. (currently Seino Holdings Co., Ltd.) Jul. 1989 Director, Seino Transportation Co., Ltd. Jul. 1991 Managing Director, Seino Transportation Co., Ltd. Jun. 1996 Senior Managing Director, Seino Transportation Co., Ltd. Oct. 1998 Representative Director and Vice President

Seino Transportation Co., Ltd. Jun. 2003 President and Chief Operating Officer. Seino Transportation Co., Ltd. (Incumbent)

Jun. 2018 External Director (Incumbent) Participation in committees:

Masao Nakamura

Apr. 1983 Joined the Company

Apr. 2011 Managing Director and

Apr. 2007 Executive Officer and General Manager,

Jun. 2008 Director and Executive Officer.

MARULCO ITD

Group Business Promotion Division

Division and General Manager,

Business Development Division

Managing Executive Officer

Apr. 2015 Director and Managing Executive Officer Responsible for Retailing and

General Manager, Corporate Planning

President and Representative Director,

Shares held: 21,500

Born: June 1960

Director

Nominating and Compensation Committee



Director Shares held: 5,200 Born: July 1963

Mar. 1987 Joined the Company Apr. 2015 Executive Officer and General Manager, Corporate Planning Division Jun. 2016 Director and Senior Executive Officer General Manager, Corporate Planning Division and IR Department Oct. 2017 Director, Senior Executive Officer and Chief Digital Officer General Manager, IR Department In charge of Corporate Planning and ESG Promotion (Incumbent) Feb. 2018 Director, tsumiki Securities Co., Ltd (Incumbent) Apr. 2018 Senior Managing Director. M & C SYSTEMS CO., LTD. (Incumbent)

Participation in committees: Management Committee Compliance Promotion Board Public Relations IR Committee

Internal Control Committee Insider Trading Prevention Committee



Audit & Supervisory Board Members

Hideaki Fujizuka

Audit & Supervisory Board Member (Full time) Shares held: 600 Born: September 1955

- Apr. 1980 Joined Mitsubishi Bank Ltd. (currently MUFG Bank, Ltd.) Jun. 2007 Executive Officer and General Manager General Affairs Dept.
- The Bank of Tokyo-Mitsubishi UFJ, Ltd. Jun. 2010 President and Director, Chitose Kosan, Co., Ltd.
- Apr. 2012 Director, Senior Executive Managing Officer and Group President of Corporate Center, Olympus Corporation Apr. 2015 Director, Olympus Corporation
- Jun. 2015 Audit & Supervisory Board Membe (Full time) (Incumbent)

Participation in committees: Management Committee

Compliance Promotion Board Public Relations IR Committee



Tadashi Ooe

External Audit & Supervisory Board Member . Shares held: 74,700 Born: May 1944

- Apr. 1969 Registered as Attorney Apr. 1989 Practicing-Attorney Professor for Civil Advocacy. Legal Training and Research Institute
- of the Supreme Court of Japan Mar. 1994 Outside Audit & Supervisory Board
- Member, Canon Inc. (Incumbent) Jun. 2004 External Audit & Supervisory Board
- Member (Incumbent)
- Jun. 2011 Director, Jeco Co., Ltd. (Incumbent) Jun. 2015 Outside Director,
 - Nissan Chemical Industries, Ltd.
 - (Incumbent)



Takehiko Takagi

External Audit & Supervisory Board Member Shares held: 5,200 Born: January 1945

- Jul. 2001 Chief, Kanazawa Regional Taxation Bureau Jul. 2002 President, National Tax College
- Jul. 2003 Retired from National Tax Administration Agency
- Aug. 2003 Registered as Certified Public Tax Accountant May 2006 External Audit & Supervisory Board
- Member, TOH-TEN-KOH Corporation (Incumbent)
- Jun. 2008 External Audit & Supervisory Board Member (Incumbent) Jun. 2010 External Audit & Supervisory Board
- Member, KAWADA TECHNOLOGIES, Inc. (Incumbent)

Number of shares held as of March 31, 2018

Jun. 2009 Director and Executive Officer General Manager, General Affairs Division Apr. 2013 Director and Executive Officer. General Manager, Personnel Division Apr. 2015 Director and Managing Executive Officer Apr. 2017 President and Representative Director, MOVING CO., LTD. (Incumbent) Jun. 2018 Senior Managing Executive Officer, Chief Security Officer. and Chief Health Officer In charge of Audit, General Affairs, Personnel and Health Promotion (Incumbent)

Participation in committees

Tomoo Ishii

Shares held: 18,400

Born: July 1960

Director

Compliance Promotion Board Public Relations IR Committee



Management Committee Environment CSR Promotion Committee

Store Operation Business President and Representative Director, MARUI CO., LTD. Apr. 2016 President and Representative Director, AIM CREATE CO., LTD. (Incumbent)

Oct. 2017 Director and Managing Executive Officer Responsible for FinTech Segment (Incumbent)

Participation in committees: Management Committee Compliance Promotion Board Public Relations IR Committee

Hirotsugu Kato

Executive Officers



Hiroshi Aoi

Representative Executive Officer Born: January 1961

- Jul. 1986 Joined the Company Apr. 1991 Director and General Manager, Sales Planning Headquarters Apr. 1995 Managing Director and Deputy General Manager Sales Promotion Headquarters and General Manager, Sales Planning Division Jan. 2001 Managing Director and General Manager,
- Sales Promotion Headquarters Jun 2004 Executive Vice President and
- Representative Director
- Apr. 2005 President and Representative Director Oct. 2006 President and Representative Director Representative Executive Officer (Incumbent)

Participation in committees: Management Committee (Chairman) Compliance Promotion Board (Chairman) Public Relations IR Committee (Chairman) Nominating and Compensation Committee

Masao Nakamura Managing Executive Officer Born: June 1960

Apr. 1983 Joined the Company Apr. 2007 Executive Officer and General Manager,

- Group Business Promotion Division Jun. 2008 Director and Executive Officer, General Manager, Corporate Planning Division and General Manager, Business Development Division
- Apr. 2011 Managing Director and Managing Executive Officer President and Representative Director, MARUI CO., LTD.
- Apr. 2015 Director and Managing Executive Officer Responsible for Retailing and Store Operation Business President and Representative Director, MARUI CO., LTD.
- Apr. 2016 President and Representative Director. AIM CREATE CO., LTD. (Incumbent) Oct. 2017 Director and Managing Executive Officer
- Responsible for FinTech Segment (Incumbent) Participation in committees:

Management Committee Compliance Promotion Board Public Relations IR Committee

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Motohiko Sato

Senior Managing Executive Officer Born: December 1953

- Mar. 1977 Joined the Company Jun. 2005 Director and General Manager Group Corporate Planning Division Jun. 2008 Managing Director and Managing Executive Officer Apr. 2012 Senior Managing Director and Senior Managing Executive Officer Apr. 2015 Director and Senior Managing Executive Officer, and CFO In charge of Corporate Planning and Finance Responsible for Credit Card Services Business and Information Systems Jun. 2016 Senior Managing Executive Officer and CFO In charge of Corporate Planning, IR and Finance Apr. 2017 Senior Managing Executive Officer and CFO
- In charge of IR and Finance (Incumbent) Participation in committees:

Management Committee Compliance Promotion Board Public Relations IR Committee Internal Control Committee (Chairman) Insider Trading Prevention Committee (Chairman)



Toshikazu Takimoto Managing Executive Officer

Born: November 1959 Mar. 1982 Joined the Company Mar. 2009 Executive Officer and General Manager, Group Profit Improvement Division Jun. 2012 Director and Executive Officer Apr. 2015 Managing Executive Officer Apr. 2016 Managing Executive Officer Responsible for FinTech Business President and Representative Director MARUI HOME SERVICE Co., Ltd. Oct. 2017 Managing Executive Officer Responsible for Retailing Segment (Incumbent) Apr. 2018 Managing Executive Officer and Chief Information Officer (Incumbent) President and Representative Director M & C SYSTEMS CO., LTD. (Incumbent) Participation in committees:

Management Committee Compliance Promotion Board Public Relations IR Committee Internal Control Committee Personal Information Protection Promotion Committee (Chairman) Information Security Committee (Chairman)



Tomoo Ishii

Senior Managing Executive Officer Born: July 1960

Apr. 1983 Joined the Company Jun. 2009 Director and Executive Officer, General Manager, General Affairs Division Apr. 2013 Director and Executive Officer, General Manager, Personnel Division Apr. 2015 Director and Managing Executive Officer Apr. 2017 President and Representative Director MOVING CO., LTD. (Incumbent) Jun. 2018 Senior Managing Executive Officer, Chief Security Officer, and Chief Health Officer In charge of Audit, General Affairs, Personnel, and Health Promotion

(Incumbent) Participation in committees Management Committee Compliance Promotion Board Public Relations IR Committee Environment CSR Promotion Committee



Takashi Wakashima

Managing Executive Officer Born: November 1956

Mar. 1981 Joined the Company Jun. 2006 Director, Deputy General Manager, Sales Promotion Headquarters and General Manager, Sales Planning Division Apr. 2011 Director and Executive Officer President and Representative Director, MOVING CO., LTD. (Incumbent) Apr. 2013 Director and Executive Officer In charge of CSR Promotion and Real Estate Business & Architecture Jun. 2015 Director and Managing Executive Officer In charge of CSR Promotion and Real Estate Business & Architecture Director, AIM CREATE CO., LTD. (Incumbent) Apr. 2017 Director and Managing Executive Officer In charge of Sustainability and Real Estate

Business & Architecture (Incumbent) Participation in committees

Management Committee Compliance Promotion Board Environment CSR Promotion Committee (Chairman)



Hajime Sasaki Senior Executive Officer

Born: November 1963 Mar. 1986 Joined the Company Oct. 2007 Director and General Manager Card Planning Division Epos Card Co., Ltd. Apr. 2012 Director and General Manager Private Brand Department, MARUI CO., LTD. Apr. 2013 Executive Officer Apr. 2014 Managing Director and General Manager, Specialty Store Department, MARUI CO., LTD. Jun. 2014 Director Apr. 2015 Director and Senior Executive Officer Responsible for Retailing and Store Operation Business Senior Managing Director, MARUI CO., LTD. Director, Epos Card Co., Ltd. Apr. 2016 Senior Executive Officer (Incumbent) President and Representative Director

Participation in committees:

Management Committee Compliance Promotion Board Internal Control Committee Safety Control Committee (Chairman)



MARUI CO., LTD. (Incumbent)

Hirotsugu Kato

Senior Executive Officer Born: July 1963

- Mar. 1987 Joined the Company Apr. 2015 Executive Officer and General Manager, Corporate Planning Division Jun. 2016 Director and Senior Executive Officer General Manager, Corporate Planning Division and IR Department Oct. 2017 Director, Senior Executive Officer
- and Chief Digital Officer General Manager, IR Department In charge of Corporate Planning and ESG Promotion (Incumbent)

Feb. 2018 Director, tsumiki Securities Co., Ltd. (Incumbent) Apr. 2018 Senior Managing Director, M & C SYSTEMS CO., LTD. (Incumbent)

Participation in committees:

Management Committee Compliance Promotion Board Public Relations IR Committee Internal Control Committee Insider Trading Prevention Committee



Yoshinori Saito

Senior Executive Officer Born: July 1962

- Mar. 1986 Joined the Company Jul. 2008 Executive Officer
- General Manager, Financial Department Apr. 2011 Director and General Manager, Direct Marketing Department, MARUI CO., LTD.
- Apr. 2013 Director and General Manager Collaboration Card Business Department,
- Epos Card Co., Ltd. Oct. 2013 Director and General Manager, Sales Promotion Department
- Epos Card Co., Ltd. Apr. 2015 Managing Director, Epos Card Co., Ltd. Director, M & C SYSTEMS CO., LTD.
- (Incumbent) Apr. 2016 Senior Executive Officer (Incumbent) President and Representative Director, Epos Card Co., Ltd. (Incumbent)

Participation in committees:

Management Committee Compliance Promotion Board Internal Control Committee Personal Information Protection Promotion Committee Information Security Committee



Yoshiaki Kogure

Executive Officer Born: September 1960

- Apr. 1983 Joined the Company
- Mar. 2006 General Manager, Group Financial Department
- Apr. 2007 Executive Officer (Incumbent)
- Jul. 2008 General Manager, Personnel Division
- Oct. 2009 General Manager, Voi Business Department,
- MARUI CO., LTD. Apr. 2011 General Manager,
- Corporate Planning Division
- Apr. 2013 President and Representative Director, MARUI FACILITIES Co., Ltd. (Incumbent)
- May 2013 President and Representative Director, Shiki City Development Co., Ltd. (Incumbent)
- Apr. 2015 Director, MARUI HOME SERVICE Co., Ltd. (Incumbent)

Participation in committees:

Management Committee Compliance Promotion Board Internal Control Committee Safety Control Committee









Masahiro Aono

Executive Officer Born: March 1962

- Mar. 1984 Joined the Company Mar. 2008 General Manager, Women's Clothing and
- Accessories Department, MARUI CO., LTD. Apr. 2010 General Manager,
- Women's Fashion Department, MARUI CO., LTD. Apr. 2011 Director and General Manager,
- Business Promotion Department, MARUI CO., LTD. Apr. 2013 Executive Officer (Incumbent)
- Apr. 2014 Director and General Manager, Store Business Promotion Department. MARUI CO., LTD. (Incumbent) Apr. 2015 Managing Director, MARUI CO., LTD.
- (Incumbent) Director, AIM CREATE CO., LTD. (Incumbent)

Participation in committees: Management Committee Safety Control Committee



Junko Tsuda

Executive Officer Born: May 1972

- Mar. 1995 Joined the Company Apr. 2014 Store Manager, Nakano Marui, MARUI CO., LTD. Apr. 2015 Executive Officer (Incumbent)
- Director and Store Manager. Marui Family Shiki, MARUI CO., LTD. Apr. 2017 Executive Officer and General Manager
- New Business Development Department Apr. 2018 Director and Store Manager, Marui Family Mizonokuchi, MARUI CO., LTD. (Incumbent)

Participation in committees: Management Committee

Compliance Promotion Board Safety Control Committee



Yuko Ito

Executive Officer Born: June 1962

Mar. 1986 Joined the Company Oct. 2007 General Manager, Construction Department (Incumbent) Apr. 2012 Director and General Manager, Creative Management Department Deputy General Manager, Space Production Business Division, AIM CREATE CO., LTD. Apr. 2014 Executive Officer (Incumbent) Apr. 2016 Director and General Manager. Design Management Department Deputy General Manager, Space Production Business Division, AIM CREATE CO., LTD. Oct. 2016 Director and General Manager, Creative Management Department Deputy General Manager, Space Production Business Division, AIM CREATE CO., LTD. (Incumbent) Apr. 2018 General Manager, Group Design Center (Incumbent)

Participation in committees: Management Committee Environment CSR Promotion Committee



Miyuki Kawara

Executive Officer Born: August 1963 Mar. 1986 Joined the Company Apr. 2007 Store Manager, Kobe Marui, MARUI CO., LTD. Oct. 2008 General Manager, Brand Development Department, MARUI CO., LTD. Apr. 2012 General Manager, CSR Promotion Department Apr. 2015 Director and General Manager, Collaboration Card Business Department, Sales Promotion Department, Epos Card Co., Ltd. Apr. 2016 Executive Officer (Incumbent) Director and General Manager Sales Promotion Department,

Epos Card Co., Ltd. Apr. 2018 Director and Store Manager, Ueno Marui, MARUI CO., LTD. (Incumbent)

Participation in committees:

Management Committee Personal Information Protection Promotion Committee



Mayuki Igayama Executive Officer

Born: June 1964 Mar. 1987 Joined the Company Apr. 2009 General Manager, New Business Department Oct. 2009 Deputy General Manager, Voi Business Department. MARUI CO., LTD. Apr. 2012 General Manager, Direct Marketing Department, MARUI CO., LTD.

Apr. 2014 Director and General Manager. Direct Marketing Department, MARUI CO., LTD. Apr. 2015 Executive Officer (Incumbent) Director, MOVING CO., LTD. (Incumbent) Apr. 2016 Director and General Manager.

Omni-Channel Retailing Division MARUI CO., LTD. (Incumbent)

Participation in committees: Management Committee

Personal Information Protection Promotion Committee Information Security Committee



Masahisa Aoki

Executive Officer Born: July 1969 Apr. 1992 Joined MOVING CO., LTD. Apr. 2015 Store Manager, Shinjuku Marui Annex, MARUI CO., LTD. Oct. 2015 General Manager, Pre-Opening Development Office, Anime Business Department Apr. 2016 General Manager, Anime Business Department Apr. 2017 Executive Officer (Incumbent) Apr. 2018 General Manager, New Business Development Department,

In charge of Anime Business (Incumbent) Participation in committees:

Management Committee

