Directors, Audit & Supervisory Board Members, and Executive Officers

As of June 26, 2017

Directors



Hiroshi Aoi

President and Representative Director Shares held: 1,538,300 Born: January 17, 1961

Jul. 1986 Joined the Company
Apr. 1991 Director and General Manager,
Sales Planning Headquarters
Apr. 1995 Managing Director and
Deputy General Manager,

Sales Promotion Headquarters and General Manager, Sales Planning Division Jan. 2001 Managing Director and General Manager, Sales Promotion Headquarters

Jun. 2004 Executive Vice President and Representative Director

Apr. 2005 President and Representative Director
Oct. 2006 President and Representative Director
Representative Executive Officer
(Incumbent)

Participation in committees:

Management Committee (Chairman)
Compliance Promotion Board (Chairman)
Public Relations IR Committee (Chairman)
Nominating and Compensation Committee



Koichiro Horiuchi

External Director Shares held: 0 Born: September 17, 19

Apr. 1983 Joined Long-Term Credit Bank of Japan Mar. 1988 Joined FUJI KYUKO CO., LTD. General Manager, Corporate Planning Division, FUJI KYUKO CO., LTD. Jun. 1988 Director, FUJI KYUKO CO., LTD.

Feb. 1989 Senior Managing Director, FUJI KYUKO CO., LTD.

Jun. 1989 Representative Director and Senior
Managing Director, FUJI KYUKO CO., LTD.
Sep. 1989 President and Representative Director,
FUJI KYUKO CO., LTD. (Incumbent)

Jun. 2008 External Director (Incumbent)
Jun. 2012 External Audit & Supervisory Board
Member, Yamanashi Chuo Bank, Ltd.

Participation in committees:

Nominating and Compensation Committee

(Incumbent)



Etsuko Okajima

External Director Shares held: 0 Born: May 16, 1966

Apr. 1989 Joined Mitsubishi Corporation
Jan. 2001 Joined McKinsey & Company
Jul. 2005 Representative and CEO,
GLOBIS Management Bank
Jun. 2007 President & CEO, ProNova Inc.
(Incumbent)
Jun. 2014 External Director, Astellas Pharma Inc.
(Incumbent)
Fxternal Director (Incumbent)

Mar. 2016 Outside Director, Link and Motivation

Nominating and Compensation Committee

Link and Motivation Inc. (Incumbent)



Masahiro Muroi

External Director Shares held: 0 Born: July 13, 1955

Apr. 1978 Joined Nomura Computer System Co., Ltd. (currently Nomura Research Institute, Ltd.)

Jun. 2000 Member of the Board, Nomura Research Insti

Nomura Research Institute, Ltd.

Apr. 2002 Senior Corporate Managing Director,
Member of the Board,
Nomura Research Institute, Ltd.

Apr. 2009 Representative and Senior Executive Managing Director, Member of the Board, Nomura Research Institute, Ltd.

Apr. 2013 Representative and Vice President Member of the Board, Nomura Research Institute, Ltd.

Jun. 2016 External Director, Ryoden Corporation (Incumbent)

Jun. 2017 External Director (Incumbent)



Masao Nakamura

Director Shares held: 20,800 Born: June 11, 1960

Apr. 1983 Joined the Company

Apr. 2007 Executive Officer and General Manager,

Group Business Promotion Division

Jun. 2008 Director and Executive Officer, General Manager, Corporate Planning Division and General Manager, Business Development Division

Apr. 2011 Managing Director and
Managing Executive Officer
President and Representative Director,
MARUI CO. LTD.

Apr. 2015 Director and Managing Executive Officer Responsible for Retailing and Store Operation Business President and Representative Director, MARUI CO., LTD.

Apr. 2016 President and Representative Director, AIM CREATE CO., LTD. (Incumbent)

May 2016 Director and Managing Executive Officer Responsible for Retailing Business (Incumbent)

Participation in committees:

Management Committee Compliance Promotion Board Public Relations IR Committee



Tomoo Ishii

Director Shares held: 17,500 Born: July 16, 1960

Apr. 1983 Joined the Company
Apr. 2007 Executive Officer and General Manager,
Group Compliance Division
Jun. 2009 Director and Executive Officer.

General Manager, General Affairs Division

Apr. 2013 Director and Executive Officer,
General Manager, Personnel Division

Apr. 2015 Director and Managing Executive Officer, and Chief Operating Officer, Healthcare Promotion and General Manager, Personnel Division In charge of General Affairs and

Healthcare Promotion

Apr. 2016 Director and Managing Executive Officer, and Chief Operating Officer, Healthcare Promotion

In charge of General Affairs, Personnel

and Healthcare Promotion (Incumbent)
Apr. 2017 President and Representative Director,
MOVING CO., LTD. (Incumbent)
Director, MARUI FACILITIES Co., Ltd.
(Incumbent)

Participation in committees:

Management Committee Compliance Promotion Board Public Relations IR Committee Environment CSR Promotion Committee Safety Control Committee



Hirotsugu Kato

Director Shares held: 4,500 Born: July 30, 196;

Mar. 1987 Joined the Company

Apr. 2015 Executive Officer and General Manager, Corporate Planning Division

Oct. 2015 Executive Officer and General Manager Corporate Planning Division and IR Department

Jun. 2016 Director and Senior Executive Officer, General Manager, Corporate Planning Division and IR Department

Oct. 2016 Director and Senior Executive Officer, General Manager, Corporate Planning Division and IR Department In charge of ESG Promotion

Apr. 2017 Director and Senior Executive Officer, General Manager, IR Department In charge of Corporate Planning and ESG Promotion (Incumbent) Managing Director, M & C SYSTEMS CO., LTD. (Incumbent)

Participation in committees Management Committee

Management Committee
Compliance Promotion Board
Public Relations IR Committee
Internal Control Committee
Insider Trading Prevention Committee





Hideaki Fujizuka

Audit & Supervisory Board Member (Full time) Shares held: 600

Apr. 1980 Joined Mitsubishi Bank Ltd. (currently The Bank of Tokyo Mitsubishi UFJ, Ltd.) Jun. 2007 Executive Officer and General Manager, General Affairs Dept. The Bank of Tokyo Mitsubishi UFJ, Ltd.

Jun. 2010 President and Director,
Chitose Kosan, Co., Ltd.
Apr. 2012 Director, Senior Executive Managing
Officer and Group President of
Corporate Center, Olympus Corporation

Apr. 2015 Director, Olympus Corporation

Jun. 2015 Audit & Supervisory Board Membe
(Full time) (Incumbent)

Participation in committees:

Management Committee Compliance Promotion Board Public Relations IR Committee



Tetsuji Sunami

Audit & Supervisory Board Member (Full time) Shares held: 2,000 Born: August 13. 1958

Mar. 1981 Joined the Company Jan. 2002 General Manager, Store Planning Division,

Sales Promotion Headquarters
Oct. 2004 General Manager, DM Business Division,

Sales Promotion Headquarters

Apr. 2006 Representative and CEO,

Marui Voi, Co., Ltd.

Oct. 2007 Managing Director, M & C SYSTEMS CO., LTD. Apr. 2011 Representative and CEO.

MRI Co., Ltd.
Jun. 2014 Audit & Supervisory Board Member
(Full time) (Incumbent)

Participation in committees:

Compliance Promotion Board Internal Control Committee



Tadashi Ooe

External Audit & Supervisory Board Member Shares held: 71,700 Born: May 20, 1944

Apr. 1969 Registered as Attorney
Apr. 1989 Practicing-Attorney,
Professor for Civil Advocacy,
Legal Training and Research Institute
of the Supreme Court of Japan
Mar. 1994 Outside Audit & Supervisory Board
Member, Canon Inc. (Incumbent)
Jun. 2004 External Audit & Supervisory Board
Member (Incumbent)
Jun. 2011 Director, Jeco Co., Ltd. (Incumbent)

Jun. 2015 Outside Director, Nissan Chemical Industries, Ltd. (Incumbent)



Takehiko Takagi

External Audit & Supervisory Board Member Shares held: 3,400 Born: January 23, 1945

Jul. 2001 Chief, Kanazawa Regional Taxation Bureau

Jul. 2002 President, National Tax College

Jul. 2003 Retired from National Tax

Administration Agency

Aug. 2003 Registered as Certified Public

Aug. 2003 Registered as Certified Public
Tax Accountant
May 2006 External Audit & Supervisory Board

(Incumbent)

Jun. 2008 External Audit & Supervisory Board

Member (Incumbent)

Jun. 2010 External Audit & Supervisory Board Member, KAWADA TECHNOLOGIES, Inc (Incumbent)

Member, TOH-TEN-KOH Corporation

Number of shares held as of March 31, 2017

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Directors, Audit & Supervisory Board Members, and Executive Officers

Directors, Audit & Supervisory Board Members, and Executive Officers

Executive Officers



Hiroshi Aoi

Representative Executive Officerr Born: January 17, 1961

Jul. 1986 Joined the Company

Apr. 1991 Director and General Manager, Sales Planning Headquarters Apr. 1995 Managing Director and

Deputy General Manager,
Sales Promotion Headquarters and
General Manager, Sales Planning Division
Jan. 2001 Managing Director and General Manager,

Sales Promotion Headquarters
Jun. 2004 Executive Vice President and
Representative Director

Apr. 2005 President and Representative Director
Oct. 2006 President and Representative Director
Representative Executive Officer

(Incumbent) Participation in committees:

Management Committee (Chairman)
Compliance Promotion Board (Chairman)
Public Relations IR Committee (Chairman)
Nominating and Compensation Committee



Toshikazu Takimoto

Managing Executive Officer Born: November 5, 1959

Mar. 1982 Joined the Company
Mar. 2006 Director, Epos Card Co., Ltd.
General Manager,
Credit Card Services Division
Mar. 2009 Executive Officer and General

Mar. 2009 Executive Officer and General Manager Group Profit Improvement Division Oct. 2009 Director, Epos Card Co., Ltd.

Apr. 2011 Managing Director, Epos Card Co., Ltd.

Apr. 2011 Managing Director, Epos Card Co., Etd.

Apr. 2012 President and Representative Director,
Epos Card Co., Ltd.

Jun. 2012 Director and Executive Officer

Apr. 2015 Managing Executive Officer
In charge of Credit Card Services Business
President and Representative Director,
Epos Card Co., Ltd.

Apr. 2016 Managing Executive Officer
Responsible for FirTech Business
(Incumbent)
President and Representative Director,
MARUI HOME SERVICE Co., Ltd.
(Incumbent)

Participation in committees:

Management Committee Compliance Promotion Board Public Relations IR Committee



Motohiko Sato

Senior Managing Executive Officer Born: December 17, 1953

Mar. 1977 Joined the Company
Jun. 2005 Director and General Manager,
Group Corporate Planning Division
Jun. 2008 Managing Director and
Managing Executive Officer

Apr. 2012 Senior Managing Director and Senior Managing Executive Officer

Apr. 2015 Director and Senior Managing
Executive Officer, and CFO
In charge of Corporate Planning and Finance
Responsible for Credit Card Services
Business and Information Systems

Jun. 2016 Senior Managing Executive Officer and CFO In charge of Corporate Planning, IR and Finance

Apr. 2017 Senior Managing Executive Officer and CFO In charge of IR and Finance (Incumbent)

Participation in committees:

Management Committee
Compliance Promotion Board
Public Relations IR Committee
Internal Control Committee (Chairman)
Insider Trading Prevention Committee (Chairman)



Tomoo Ishii

Managing Executive Officer Born: July 16, 1960

Apr. 1983 Joined the Company
Apr. 2007 Executive Officer and General Manager,
Group Compliance Division

Jun. 2009 Director and Executive Officer, General Manager, General Affairs Division

Apr. 2013 Director and Executive Officer, General Manager, Personnel Division

Apr. 2015 Director and Managing Executive Officer, and Chief Operating Officer, Healthcare Promotion and General Manager, Personnel Division In charge of General Affairs and Healthcare Promotion

Apr. 2016 Director and Managing Executive Officer and Chief Operating Officer.
Healthcare Promotion
In charge of General Affairs, Personnel and Healthcare Promotion (Incumbent)

Apr. 2017 President and Representative Director, MOVING CO., LTD. (Incumbent) Director, MARUI FACILITIES Co., Ltd. (Incumbent)

Participation in committees:

Management Committee Compliance Promotion Board Public Relations IR Committee Environment CSR Promotion Committee Safety Control Committee



Masao Nakamura

Managing Executive Officer Born: June 11, 1960

Apr. 1983 Joined the Company
Apr. 2007 Executive Officer and General Manager,
Group Business Promotion Division
Jun. 2008 Director and Executive Officer,
General Manager, Corporate Planning
Division and General Manager,

Business Development Division

Apr. 2011 Managing Director and
Managing Executive Officer
President and Representative Director,
MARIJI CO. LTD.

Apr. 2015 Director and Managing Executive Officer
Responsible for Retailing and Store
Operation Business
President and Representative Director,
MARILICO_LTD

Apr. 2016 President and Representative Director, AIM CREATE CO., LTD. (Incumbent)

May 2016 Director and Managing Executive Officer
Responsible for Retailing Business
(Incumbent)

Participation in committees:

Management Committee Compliance Promotion Board Public Relations IR Committee



Takashi Wakashima

Managing Executive Officer Born: November 19, 1956

Mar. 1981 Joined the Company
Jun. 2006 Director, Deputy General Manager,
Sales Promotion Headquarters and
General Manager, Sales Planning Division
Apr. 2011 Director and Executive Officer
President and Representative Director,
MOVING CO., LTD. (Incumbent)
Apr. 2013 Director and Executive Officer

or. 2013 Director and Executive Officer In charge of CSR Promotion and Real Estate Business & Architecture President and Representative Director, Totsuka Commercial Buildings Management Co., Ltd. (Incumbent)

Jun. 2013 President and Representative Director, Nakano Suncuore Co., Ltd. (Incumbent)

Jun. 2015 Director and Managing Executive Officer In charge of CSR Promotion and Real Estate Business & Architecture Director, AIM CREATE CO., LTD. (Incumbent)

Apr. 2017 Director and Managing Executive Officer In charge of Sustainability and Real Estate Business & Architecture (Incumbent)

Participation in committees:

Management Committee Compliance Promotion Board Environment CSR Promotion Committee (Chairman)



Nariaki Fuse

Senior Executive Officer Born: June 3, 1959

Mar. 1982 Joined the Company Apr. 2007 Director, M & C SYSTEMS CO., LTD.

Apr. 2007 Director, M & C SYSTEMS CO., LTD Apr. 2011 Executive Officer

Managing Executive Officer,
M & C SYSTEMS CO., LTD.

Apr. 2013 President and Representative Director

Apr. 2013 President and Representative Director, M & C SYSTEMS CO., LTD. (Incumbent) Jun. 2013 Director and Executive Officer

Apr. 2015 Senior Executive Officer
In charge of Audit and
Information Systems
Apr. 2016 Senior Executive Officer and CIO
In charge of Audit (Incumbent)

Participation in committees:

Hirotsugu Kato

Mar. 1987 Joined the Company

IR Department

Apr. 2015 Executive Officer and General Manager,

Corporate Planning Division

Oct. 2015 Executive Officer and General Manager,

Jun. 2016 Director and Senior Executive Officer

Oct. 2016 Director and Senior Executive Officer.

Division and IR Department

Division and IR Department

In charge of ESG Promotion

FSG Promotion (Incumbent)

Managing Director,

Participation in committees

Compliance Promotion Board

Public Relations IR Committee

Insider Trading Prevention Committee

Internal Control Committee

Management Committee

General Manager, IR Department

In charge of Corporate Planning and

M & C SYSTEMS CO., LTD. (Incumbent)

Apr. 2017 Director and Senior Executive Officer.

Corporate Planning Division and

General Manager, Corporate Planning

General Manager, Corporate Planning

Senior Executive Officer

Born: July 30, 1963

Management Committee Compliance Promotion Board Internal Control Committee Personal Information Protection Promotion Committee (Chairman)



Hajime Sasaki

Senior Executive Officer Born: November 24, 1963

Mar. 1986 Joined the Company
Oct. 2007 Director and General Manager,
Card Planning Division, Epos Card Co., Ltd.

Apr. 2012 Director and General Manager,
Private Brand Department, MARUI CO., LTD.

Apr. 2013 Executive Officer

Apr. 2014 Managing Director and General Managing Director and Gener

Apr. 2014 Managing Director and General Manager Specialty Store Department, MARUI CO., LTD.

Jun. 2014 Director

Apr. 2015 Director and Senior Executive Officer
Responsible for Retailing and Store
Operation Business
Senior Managing Director, MARUI CO., LTD.
Director. Epos Card Co., Ltd.

Apr. 2016 Senior Executive Officer (Incumbent)
President and Representative Director,
MARUI CO., LTD. (Incumbent)

Participation in committees:

Management Committee Compliance Promotion Board Internal Control Committee Safety Control Committee (Chairman)



Yoshiaki Kogure

Executive Officer Born: September 5, 1960

Apr. 1983 Joined the Company
Mar. 2006 General Manager,
Group Financial Department
Apr. 2007 Executive Officer (Incumbent)
Jul. 2008 General Manager, Versonnel Division
Oct. 2009 General Manager, Voi Business
Department, MARUI CO., LTD.
Apr. 2011 General Manager,
Corporate Planning Division
Apr. 2013 President and Representative Director,
MARUI FACILITIES Co., Ltd. (Incumbent)
May 2013 President and Representative Director,

Shiki City Development Co., Ltd.

Apr. 2015 Director, MARUI HOME SERVICE Co., Ltd.

(Incumbent)

Participation in committees:

(Incumbent)

Management Committee Compliance Promotion Board Internal Control Committee



Yoshinori Saito

Senior Executive Officer

Born: July 25, 1962

Mar. 1986 Joined the Company
Jul. 2008 Executive Officer

General Manager, Financial Department
Apr. 2011 Director and General Manager, Direct
Marketing Department, MARUI CO., LTD.

Apr. 2013 Director and General Manager,
Collaboration Card Business Department,
Epos Card Co., Ltd.

Oct. 2013 Director and General Manager, Sales Promotion Department, Epos Card Co., Ltd.

Apr. 2015 Managing Director, Epos Card Co., Ltd. Director, M & C SYSTEMS CO., LTD. (Incumbent)

Apr. 2016 Senior Executive Officer (Incumbent)
President and Representative Director,
Epos Card Co., Ltd. (Incumbent)
Director MRI Co., Ltd. (Incumbent)

Participation in committees:

Management Committee Compliance Promotion Board Internal Control Committee Personal Information Protection Promotion Committee



Masahiro Aono

Executive Officer Born: March 4, 1962

Mar. 1984 Joined the Company
Mar. 2008 General Manager, Women's Clothing and
Accessories Department, MARUI CO., LTD.
Apr. 2010 General Manager, Women's Fashion
Department, MARUI CO., LTD.

Apr. 2011 Director and General Manager, Business Promotion Department, MARUI CO., LTD. Apr. 2013 Executive Officer (Incumbent)

Apr. 2014 Director and General Manager, Store Business Promotion Department MARUI CO., LTD. (Incumbent)

Apr. 2015 Managing Director, MARUI CO., LTD. (Incumbent) Director, AIM CREATE CO., LTD. (Incumbent)

Participation in committees:

Management Committee Safety Control Committee

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Yuko Ito

Executive Officer Born: June 2, 1962

Mar. 1986 Joined the Company Oct. 2007 General Manager,

Construction Department (Incumbent)
Apr. 2012 Director and General Manager,
Creative Management Department
Deputy General Manager,
Space Production Business Division,

AIM CREATE CO., LTD.

Apr. 2014 Executive Officer (Incumbent)

Apr. 2016 Director and General Manager,
Design Management Department
Deputy General Manager,
Space Production Business Division.

AIM CREATE CO., LTD.
Oct. 2016 Director and General Manager.
Creative Management Department
Deputy General Manager,
Space Production Business Division,
AIM CREATE CO., LTD. (Incumbent)

Participation in committees:

Management Committee
Environment CSR Promotion Committee



Miyuki Kawara

Executive Officer Born: August 6, 1963

Mar. 1986 Joined the Company
Apr. 2007 Store Manager, Kobe Marui,
MARUI CO., LTD.

Oct. 2008 General Manager, Brand Development Department, MARUI CO., LTD.

Apr. 2012 General Manager, CSR Promotion Department

Apr. 2015 Director and General Manager, Collaboration Card Business Department, Sales Promotion Department, Epos Card Co., Ltd.

Apr. 2016 Executive Officer (Incumbent)
Director and General Manager,
Sales Promotion Department,
Epos Card Co., Ltd. (Incumbent)

Participation in committees:

Management Committee
Personal Information Protection
Promotion Committee



Mayuki Igayama

Executive Officer Born: June 19, 1964

Mar. 1987 Joined the Company
Apr. 2009 General Manager,
New Business Department
Oct. 2009 Deputy General Manager,
Voi Business Department,
MARUI CO., LTD.

Apr. 2012 General Manager,
Direct Marketing Department,
MARUI CO., LTD.

Apr. 2014 Director and General Manager, Direct Marketing Department, MARUI CO., LTD.

Apr. 2015 Executive Officer (Incumbent)
Director, MOVING CO., LTD. (Incumbent)
Apr. 2016 Director and General Manager,

Apr. 2016 Director and General Manager, Omni-Channel Retailing Division MARUI CO., LTD. (Incumbent)

Participation in committees:

Management Committee
Personal Information Protection
Promotion Committee



Junko Tsuda

Executive Officer Born: May 25, 1972

Mar. 1995 Joined the Company
Apr. 2014 Store Manager, Nakano Marui,
MARUI CO., LTD.
Apr. 2015 Executive Officer
Director and Store Manager,
Marui Family Shiki,

MARUI CO., LTD.

Apr. 2017 Executive Officer and General Manager
New Business Development Department
(Incumbent)

Participation in committees:

Management Committee Compliance Promotion Board



Masahisa Aoki

Executive Officer Born: July 16, 1969

Apr. 1992 Joined MOVING CO., LTD.

Apr. 2015 Store Manager, Shinjuku Marui Annex, MARUI CO., LTD.

Oct. 2015 General Manager,

Pre-Opening Development Office, Anime Business Department

Apr. 2016 General Manager,

Anime Business Department (Incumbent)

Apr. 2017 Executive Officer (Incumbent)

Participation in committees:

Management Committee